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STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

Day: Monday
Date: 3 September 2018
Time: 2.00 pm
Place: Lesser Hall 2 - Dukinfield Town Hall

| Item No. | AGENDA | Page No |
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| 1. | APOLOGIES FOR ABSENCE To receive any apologies for the meeting from Members of the Panel. | |
| 2. | DECLARATIONS OF INTEREST To receive any declarations of interest from Members of the Panel. | |
| 3. | MINUTES The Minutes of the meeting of the Strategic Planning and Capital Monitoring Panel held on 9 July 2018 to be signed by the Chair as a correct record (Minutes attached). | 1 - 6 |
| 4. | CAPITAL MONITORING Report of the Director of Finance attached. | 7 - 34 |
| 5. | LOCAL FULL FIBRE NETWORK FUNDING Report of the Director of Finance attached. | 35 - 54 |
| 6. | VISION TAMESIDE Report of the Director of Growth attached. | 55 - 60 |
| 7. | ASSET MANAGEMENT Report of the Director of Operations and Neighbourhoods attached. | 61 - 64 |
| 8. | EDUCATION CAPITAL INVESTMENT Report of the Director of Growth attached. | 65 - 74 |
| 9. | SECTION 106 AGREEMENTS AND DEVELOPER CONTRIBUTIONS Report of the Director of Growth attached. | 75 - 80 |
| 10. | ENGINEERING CAPITAL PROGRAMME 2018/19 UPDATE Report of the Director of Operations and Neighbourhoods attached. | 81 - 94 |

From: Democratic Services Unit – any further information may be obtained from the reporting officer or from Carolyn Eaton, Senior Democratic Services Officer, 0161 342 3050 or carolyn.eaton@tameside.gov.uk, to whom any apologies for absence should be notified.

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| 11. | LEISURE ASSETS CAPITAL INVESTMENT PROGRAMME Report of the Director of Growth attached. | 95 - 102 |
| 12. | URGENT ITEMS To consider any additional items the Chair is of the opinion shall be dealt with as a matter of urgency. | |

Agenda Item 3

STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

9 July 2018

Commenced: 2.00pm

Terminated: 2.50pm

Present:

Councillor Warrington (Chair)
Councillors Cooney, Dickinson, Fairfoull, Gwynne,
McNally and Robinson
Steven Pleasant

Chief Executive:

Monitoring Officer:

Section 151/Chief Finance Officer:

Sandra Stewart
Kathy Roe

Also in attendance:

Ian Saxon – Director, Operations and Neighbourhoods
David Moore – Interim Director of Growth
Tom Wilkinson – Assistant Director of Finance
Ade Alao - Head of Investment and Development

Apologies for absence:

Councillors B Holland and Newton

1. DECLARATIONS OF INTEREST

2. MINUTES

The Minutes of the meeting of the Strategic Planning and Capital Monitoring Panel held on were signed as a correct record.

3. CAPITAL MONITORING – OUTTURN 2017/18

Consideration was given to a report of the Assistant Director of Finance, summarising the 2017/18 capital expenditure outturn position at 31 March 2018. The report showed actual capital investment in 2017/2018 of £51.385 million at 31 March 2018. This was significantly less than the original capital budget for 2017/18 and was in part due to project delays that were being experienced following the liquidation of Carillion.

It was explained that there had been changes to 2017/18 Capital Programme since the period 10 report. These were largely due to the re-profiling of £27.725 million into 2018/19 approved in period 10. **Appendix 1** to the report provided a summary of changes to the 2017/18 programme budget since the period 10 monitoring report.

Details of the capital expenditure to date were shown by service area and Section 4 of the report referred to the most significant scheme variations.

Reference was also made to capital receipts and prudential indicators.

RESOLVED

That the following **RECOMMENDATIONS** be made to Cabinet:

- (i) That the re-profiling to reflect up-to-date investment profiles be approved;
- (ii) That the changes to the Capital Programme be approved;
- (iii) The updated Prudential indicator position be approved;
- (iv) That the current capital budget monitoring position be noted;
- (v) That the resources currently available to fund the capital programme be noted;

- (vi) That the updated capital receipts position be noted; and
- (vii) That the need for a full review of the Capital Programme in early summer 2018, be noted.

4. VISION TAMESIDE PHASE 2 (TAMESIDE ONE) COMPLETION PLAN

The Interim Director of Growth submitted a report, previously submitted to Executive Cabinet, outlining proposals for completing the Vision Tameside Phase 2 project, following the appointment of the Official Receiver as liquidator to Carillion plc, who were contracted by the LEP to deliver the Vision Tameside Phase 2 project.

It was explained that all construction work on the site of the Vision Tameside Phase 2 project stopped following the announcement of the liquidation of Carillion on 15 January 2018. The immediate uncertainty meant that all the sub-contractors chose to suspend work, pending further clarification of the situation.

The LEP signed an Early Works Agreement with Robertson Construction Group Limited on 13 February 2018, initially for an 8 week period and the LEP subsequently advised the Council that it had signed further variations to extend the Early Works Agreement until 2 July 2018.

The LEP had worked with Robertson and their sub-contractors to review the remaining packages of work, and to determine the additional costs of re-mobilising the site and completing the programme.

Cushman & Wakefield were appointed as the Council's Independent Client Advisers to undertake Value for Money Assessments and Project Monitoring. A process had been established whereby Cushman & Wakefield carried out an independent review of each individual sub-contractor package submitted by the LEP and made recommendations to the Council before approval. 24 sub-contractor packages had been approved to date.

The costs had been independently verified by Cushman & Wakefield, to check that the costs provided 'value for money' and the costs outlined in the report were believed by the LEP and its advisers to be as complete a representation of the costs to be incurred to complete the project as was possible in the circumstances presented by the collapse of Carillion.

The site had now been remobilised with the full complement of the site team in place and all health and safety arrangements, including plans, signage and audits completed. A number of sub-contractor work packages had recommenced including roofing, cladding and M&E. Other work packages were due to commence over the coming weeks.

Three payment applicants had been submitted by the LEP to date. One application had been certified and paid, the second application had been certified and the third application was currently being reviewed by Cushman & Wakefield before a recommendation was made to the Council.

The additional budget allocations requested in the report were based on the work undertaken by the LEP, Robertson and its sub-contractors, with contingencies build in, as was normal for major projects of this size, to allow for unforeseen cost over-runs. The budget allocations were explained in the report. The Council, the LEP and Robertson would work closely together through various project-related governance meetings to ensure that any cost over-runs were minimised and any un-used contingencies would be retained within the Council's budgets. It was also noted that the Council was currently expecting to contain the costs of moving back into the new Tameside One building ('recant' costs) within other specific identified capital and revenue codes.

The report concluded that the liquidation of Carillion on 15 January 2018 had had major cost and time implications on the delivery of the Vision Tameside Phase 2 construction project. Carillion

owed around £2 billion to its 30,000 suppliers, sub-contractors and short-term creditors who risk getting nothing back from the liquidation.

The council had moved swiftly to request proposals for the remobilisation and completion of the project and Vision Tameside Phase 2 would be among the first public sector projects of this scale affected by Carillion's liquidation to have an agreed route to completion. Other similar projects were reporting projected delays 1 to 2 years.

The overall delivery has been delayed by at least 6 months with additional costs currently assessed as £8.289 million. A risk and insurance provision of up to £1.1 million may also be required subject to final due diligence.

The approach outlined in the report represented the most satisfactory course of action for the Council to pursue to achieve the earliest possible completion of the Vision Tameside Phase 2 project.

RESOLVED

That the following recommendations, approved by Executive Cabinet, be noted:

- (i) That the LEP entered into an early works Agreement with Robertson Construction Group to enable due diligence to be undertaken and has remobilised the site to enable the completion of the Vision Tameside Phase 2 construction project and the LEP has submitted a proposal to the Council (dated 1 June 2018) outlining its plans to complete the Vision Tameside Phase 2 construction project;**
- (ii) That an additional budget allocation of £8.289 million from the Capital Programme for the Vision Tameside Phase 2 project from resources available to the Council, pending the outcome of a bid for additional Skills Capital funding to GMCA, be recommended to Council;**
- (iii) That a provisional risk and insurance budget up to £1,100 million be recommended to Council, to manage any residual contract risk. Such expenditure to be approved by the Director of Finance subject to final due diligence; and**
- (iv) That the Director of Growth, in consultation with the Borough Solicitor, be authorised to negotiate and approve the final terms of all associated agreements and oversee the delivery of the project to completion within the approved funding and to submit bids for external funding towards the additional costs of the project as appropriate.**

5. ASSET MANAGEMENT

The Director of Operations and Neighbourhood submitted providing details with regard to the capital spend on statutory compliance repairs on the Council's buildings during the period January 2018 to May 2018.

RESOLVED

That the following RECOMMENDATIONS be made to Executive Cabinet that:

- (i) That the content of the report be noted; and**
- (ii) The spend associated with statutory compliance capital repairs for the period January 2018 to May 2018 of £15,680.**

6. EDUCATION CAPITAL PROGRAMME UPDATE

Consideration was given to a report of the Director of Growth, advising Members of the Panel on the latest position with the Council's Education Capital Programme 2017/18 and sought approval for amendments to the Education Capital Programme as detailed in the report and in appendices to the report.

The report gave details of:

- Funding allocation;
- Basic Need Schemes progress update;
- School Condition and Capital Maintenance progress update and requests for additional funding allocations/amendments;
- Procurement and value added; and
- Risk Management.

Members were advised that the liquidation of Carillion had created a significant risk to the timely delivery of Education Capital Projects. Officers had been exploring and implementing alternative delivery options to ensure the programme was not further adversely affected. However, the delivery of most schemes remained reliant on the successful appointment of a new contractor under the Additional Services Contract.

To avoid disrupting education delivery, generally the most intrusive work was best carried out over the summer break, which meant that plans for new projects needed to be well-developed before the summer. The situation this year meant that significant delays were inevitable. Liaison would continue with individual schools to seek to mitigate any adverse effects of the delays.

Inflation in the building industry was also a more significant risk than previously experienced and larger schemes would be most affected. Early scoping and pricing of the works would mitigate against this and enable projects to be delivered in a timely and cost-effective manner.

It was concluded that there had been significant capital investment in schools over the recent past to support the Council's delivery of its statutory responsibilities connected with the provision of sufficient and suitable places. The proposals identified in the report would enable the Council to meet its statutory duties.

RESOLVED

That the following RECOMMENDATIONS be made to Executive Cabinet:

- (i) That the allocation of Basic Need grant funding schemes as outlined in Section 3 and Appendix 1 be approved;**
- (ii) The allocation of School Condition Allocation grant funding schemes as outlined in Section 3 and Appendix 2 be approved;**
- (iii) The allocation of the £211,254 available from the Special Provision Fund for 2018/19 towards the cost of expanding Hawthorns Special School be approved;**
- (iv) The risks associated with the timely delivery of School Condition and Basic Need projects due to the delay in appointing a new Facilities Management provider under the Additional Services Contract following the collapse of Carillion Construction Limited, be noted.**

7. SECTION 106 AGREEMENTS AND DEVELOPER CONTRIBUTIONS

Consideration was given to a report of the Director of Growth, summarising the current position with regard to receipts received from Section 106 Agreements and Developer Contributions, and made comments for each service area. New Agreements made and requests to draw down funding were also detailed.

It was reported that the summary position as at 31 May 2018 for Section 106 Agreements totalled £1,153,000, with Developer Contributions, as at 31 May 2018, totalling £228,000, less approved allocations of £112,000 leaving a balance of £116,000. The balance of unallocated section 106 funds and developer contributions were as follows:-

- Services for Children and Young People - £652,000 (s106) and £68,000 developer contributions;

- Community Services (Operations and Greenspace) - £326,000 (s106) and £32,000 developer contributions; and
- Engineering Services - £114,000 (s106) and £14,000 developer contributions.

It was reported that a Section 106 Agreements had been negotiated as follows:

(i) 17/00774/FUL – Land on the south west side of and including 10-12 Slateacre Road, Hyde Planning permission was granted on 4 June 2018 following the completion of a Section 106 agreement for the demolition of 10 and 12 Slateacre Road and the construction of 10 semi-detached houses with associated access and infrastructure. The Section 106 agreement required £12,867.16 to be used as a Green Space contribution to upgrade the path across hacking Knife Meadow, Werneth Low.

(ii) 17/00216/FUL – Moss Tavern, 99-101 Ashton Road, Droylsden Planning permission was granted on 3 May 2018 for the demolition of the existing public house and the redevelopment of the site to provide a three-storey mixed-use development including 17 residential units and 1 ground floor retail unit, with associated car and cycle parking facilities. The Section 106 agreement required £12,443.89 to be used as a Green Space Contribution for the purposes of carrying out footpath repairs at Lees Park, Droylsden.

(iii) 17/00794/FUL – 2-32 Wordsworth Road, Denton Planning permission was granted on 14 March 2018 for a residential development comprising 16 no. 3 bed houses. The Section 106 agreement required:

- £18,101.61 to be used as an Education Facilities Contribution in respect of or towards the cost of an extension and related educational infrastructure to Denton Community College;
- £19,293.97 to be used as a Green Space Contribution in respect of or towards the cost of the following projects:
 - Hulmes and Hardy Wood, Lower Haughton Dale:
 - o Path improvements;
 - o Pond restoration of Hulmes pond – partial excavation and resealing with clay; and
 - o Replacement of the post and rail fence from meadow Lane to Arden Bridge,
 - Haughton Dale:
 - o Pond restoration in the Golt; and
 - o Path improvements in Apethorn Wood and in Gibraltar Wood.

There were a number of resolutions where planning permission had been granted subject to agreements being entered in to which were currently being processed and finalised. When formally entered in to and active, these agreements would be reported to a future meeting of the Strategic Planning and Capital Monitoring Panel.

No new requests to draw down funding had been made since the previous report to the Panel.

RESOLVED

That the content of the report be noted.

8. ENGINEERING CAPITAL PROGRAMME 2018/19 UPDATE

The Director of Operations and Neighbourhoods submitted a report setting out details of the 2018/19 Engineering Capital Programme for Engineering Services and sources of funding with specific reference to the Highways Structural Maintenance Programme and capital funding made available by Council for both the Tameside Asset Management Plan (TAMP) for highways and flood prevention and repair of consequential flooding damage and additional parking facilities.

The report also provided details of the GM Mayors Challenge Fund for Walking and Cycling and an update on the Council's Bid to the Department for Transport's Safer Roads Fund.

RESOLVED

That the content of the report be noted.

9. LEISURE ASSETS CAPITAL INVESTMENTS PROGRAMME UPDATE

Consideration was given to a report of the Director of Growth, summarising progress to date in relation to the delivery of the council's capital investment programme to improve sports and leisure facilities in Tameside.

Individual elements of the programme were highlighted in the report as follows:

- Active Copley Heating System Replacement (£0.369m)
- Active Copley Pitch Replacement (£0.177m)
- Active Medlock Roof Replacement (£0.120m)
- Active Hyde Pool Extension (£3.096m)
- Active Hyde Wave Machine Replacement (£0.060m)
- Tameside Wellness Centre, Denton (£13.674m Council Investment & £1.050m repayable loan by Active Tameside)
- Active Dukinfield (iTRAIN) (£1.3m Council Investment & £1m repayable loan by Active Tameside)
- Active Longdendale (Total Adrenaline) (£0.600m all repayable loan by Active Tameside).

With regard to Active Copley Heating System Replacement, the Head of Investment and Development advised Members that the heating system installation at Active Copley had been completed and was now fully operational. The final payment for the installation was made by the Council at the end of the defects liability period some two years ago. There was an ongoing dispute between Carillion, the LEP's main contractor and their sub-contractor regarding an alleged outstanding final payment of £60,000. This was not a matter for the Council and was being dealt with by the LEP and Carillion's liquidator.

In respect of Active Hyde Pool Extension, the Head of Investment and Development advised that a further £88,280 had been approved by Executive Cabinet on 21 March 2018 to increase the capital allocation to £3,185,000 in the 2018-19 capital programme.

The LEP had subsequently advised the Council that its preferred contractor withdrew its interest in the scheme just before the scheduled contract signing. In order to mitigate the risk of further delays caused by the withdrawal, the LEP was currently exploring other options.

Executive Cabinet had agreed to a review of all schemes that had not commenced. This was part of a reprioritisation of the capital programme, which would be taken to Executive Cabinet in July 2018. This review would consider all the impacts of not progressing with the scheme.

It was reported that overall, good progress was being maintained with the delivery of the Council's capital investment programme to improve sports and leisure facilities.

RESOLVED

That the content of the report be noted.

CHAIR

Report To: STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

Date: 3 September 2018

Reporting Officer: Tom Wilkinson – Assistant Director of Finance

Subject: CAPITAL MONITORING PERIOD 4 2018/19

Report Summary: This report summarises the 2018/19 capital expenditure monitoring position at 31 July 2018, based on information provided by project managers.

The report shows projected capital investment in 2018/19 of £74.798m by March 2019. This is significantly less than the original budgeted capital investment for 2018/19, and is in part due to project delays that are being experienced following the liquidation of Carillion.

Recommendations: Members are asked to approve the following:

- (i) The reprofiling to reflect up to date investment profiles
- (ii) The changes to the Capital Programme
- (iii) The updated Prudential Indicator position

Members are asked to note:

- (i) The current capital budget monitoring position
- (ii) The resources currently available to fund the Capital Programme
- (iii) The updated capital receipts position
- (iv) The timescales for review of the Council's three year capital programme

Links to Community Strategy: The Capital Programme ensures investment in the Council's infrastructure is in line with the Community Strategy.

Policy Implications: In line with Council Policies.

Financial Implications: These are the subject of the report. In summary:

- The forecast outturn for 2018/19 is £74.798m compared to the 2018/19 budget of £92.064m
- Re-profiling of £16.753m into future year(s) to match expected spending profile has been requested.

(Authorised by the Section 151 Officer)

Demand for capital resources exceeds availability and it is essential that those leading projects ensure that the management of each scheme is able to deliver them on plan and within the allocated budget.

Close monitoring of capital expenditure on each scheme and the resources available to fund capital expenditure is essential and is an integral part of the financial planning process. The liquidation of Carillion has resulted in significant delays to a number of projects, resulting in slippage in the programme.

There is very limited contingency funding set aside for capital schemes, and any significant variation in capital expenditure and resources, particularly the delivery of capital receipts, will

have implications for future revenue budgets or the viability of future capital schemes.

Legal Implications:
(Authorised by the Borough Solicitor)

It is a statutory requirement for the Council to set a balanced budget. It is important that the capital expenditure position is regularly monitored to ensure we are maintaining a balanced budget and to ensure that the priorities of the Council are being delivered.

Risk Management:

The Capital Investment Programme proposes significant additional investment across the borough. Failure to properly manage and monitor the Council's Capital Investment Programme could lead to service failure, financial loss and a loss of public confidence.

The liquidation of Carillion is having a significant adverse impact on the progression of a number of key schemes, including the Vision Tameside project and a number of key Education programmes to deliver additional school places.

Funding of the Capital Programme assumes the realisation of some significant Capital Receipts from land and property sales which if not achieved will require the reassessment of the investment programme.

Access to Information:

The background papers relating to this report can be inspected by contacting Heather Green, Finance Business Partner by:



phone: 0161 342 2929



e-mail: heather.green@tameside.gov.uk

1. INTRODUCTION

- 1.1 This is the first capital monitoring report for 2018/19, summarising the forecast outturn based on the financial activity to 31 July 2018.
- 1.2 The detail of this monitoring report is focused on the budget and forecast expenditure for fully approved projects in the 2018/19 financial year. Additional schemes will be added to future detailed monitoring reports once fully approved by Executive Cabinet.

2. CHANGES SINCE THE LAST REPORT

- 2.1 There have been changes to the 2018/19 Capital Programme to the value of £11.271m since the start of the year. This includes slippage from 2017/18 of £3.449m. Additional changes are largely due to the cost pressures identified in the Capital Programme Review submitted to Executive Cabinet on 25 July 2018, for example an increase to the Vision Tameside scheme of £9.400m. This report also identified several options to close the gap and meet these pressures, such as the purchase of the Plantation Industrial Estate for £5.396m, which have now been removed from the Programme. A full breakdown of the changes can be found in **Appendix 1** of this report.
- 2.2 The Capital Programme Review outlined how the proposed programme, along with additional emerging pressures, needs to be reprioritised in line with current available resources. A reprioritisation exercise is now ongoing in order to determine which schemes that have been earmarked but not fully approved should proceed, and which should be temporarily placed on hold. **Appendix 1** of this report summarises the number and total value of approved and earmarked schemes.
- 2.3 On 15 January 2018, the Council's main contractor on the Vision Tameside project, Carillion, was put into liquidation. Since then the Local Education Partnership (LEP), through whom Carillion were contracted, have worked to find an alternative contractor to take over the construction project to enable completion of the scheme. On 6 February 2018, the LEP terminated the Vision Tameside construction contract with Carillion and on 7 February 2018 entered into an Early Works Agreement with Robertson Group. The early works agreement is still ongoing which has allowed works to recommence on site and due diligence to be conducted before arriving at a final contract price to completion. Payments are being made on an open book cost plus arrangement until a new contract is signed.

3. SUMMARY

- 3.1 The current forecast is for service areas to have spent £74.798m on capital investment in 2018/19, which is £17.050m less than the current capital budget for the year. This slippage is spread across a number of areas, and is in part due project delays now being experienced as a result of the liquidation of Carillion who, through the Local Enterprise Partnership (LEP) were delivering or managing a number of key projects.
- 3.2 It is proposed that the capital investment programme is re-profiled to reflect current information. Proposed re-profiling of £16.753m into the next financial year is identified in within the individual service area tables in **Appendix 3**.
- 3.3 Once re-profiling has been taken into account, capital investment is forecast to be £0.297m less than the capital budget for this year.
- 3.4 Section 4 of this report summarises the key messages from the period 4 capital monitoring exercise. There are no significant variances where project spend is expected to exceed budgeted resources. A number of variations have arisen where projected outturn is less than

budget due to slippage in the delivery of the capital programme, resulting in a number of requests for re-profiling into the 2019/20 financial year.

3.5 Table 1 below provides a high level summary of capital expenditure by service area.

Table 1: Overall capital monitoring statement April 2018 – July 2018

| CAPITAL MONITORING STATEMENT - JULY 2018 | | | | |
|---|---------------------------|---------------------------------------|--|--|
| | 2018/19 Budget | Actual to 31 July 2018 | Projected 2018/19 Outturn | Projected Outturn Variation |
| | £000 | £000 | £000 | £000 |
| Growth | | | | |
| Vision Tameside | 20,922 | 3,461 | 17,343 | (3,579) |
| Investment & Development | 5,768 | 553 | 4,415 | (1,353) |
| Estates | 716 | - | 500 | 0 |
| Corporate Landlord | 86 | 10 | 96 | 10 |
| Operations and Neighbourhoods | | | | |
| Engineers | 15,269 | 2,612 | 15,216 | (53) |
| Environmental Services | 535 | 20 | 494 | (41) |
| Transport (Fleet) | 362 | - | 260 | (102) |
| Stronger Communities | 35 | - | 35 | 0 |
| Children's | | | | |
| Education | 14,182 | 69 | 14,117 | (65) |
| Finance & IT | | | | |
| Finance | 11,300 | 5,639 | 11,300 | 0 |
| Digital Tameside | 4,607 | 365 | 4,607 | 0 |
| Population Health | | | | |
| Active Tameside | 17,667 | 192 | 5,810 | (11,857) |
| Adults | | | | |
| Adults | 605 | - | 605 | 0 |
| Governance | | | | |
| Exchequer | 10 | - | - | (10) |
| Total | 92,064 | 12,852 | 74,798 | (17,050) |

3.6 Table 2 below shows the current proposed resources funding the 2018/19 approved projects.

Table 2: Funding statement for 2018/19 approved projects

| Resources | £000 |
|------------------------|---------------|
| Grants & Contributions | 28,490 |
| Revenue Contributions | 4 |
| Corporate: | |
| - Prudential Borrowing | 16,979 |
| - Reserves & Receipts | 46,591 |
| Total | 92,064 |

- 3.7 The resourcing structure, however, is not final and the Director of Finance will make the best use of resources available at the end of the financial year as part of the year end financing decisions.
- 3.8 A breakdown of resources by service area is included in **Appendix 2**.

4. CAPITAL EXPENDITURE TO DATE AND PROJECTED OUTTURN 2018/19

- 4.1 This section of the report provides an update of capital expenditure to date in 2018/19, along with details of significant schemes and schemes with significant projected variations. A detailed breakdown of all schemes within each service area is included in **Appendix 3** of this report.

Growth

- 4.2 The table below outlines the projected 2018/19 investment for Growth. A detailed breakdown of all schemes within Growth, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3**.

Table 4: Detail of Growth Capital Investment Programme

| Capital Scheme | 2018/19 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 |
|---|---------------------|-----------------------------|--------------------------------|--|
| Vision Tameside Capital Programme | | | | |
| Vision Tameside | 16,985 | 3,458 | 16,985 | 0 |
| Vision Tameside Public Realm | 3,779 | 3 | 200 | (3,579) |
| Other Scheme individually below £1m | 158 | 0 | 158 | 0 |
| Total | 20,922 | 3,461 | 17,343 | (3,579) |
| Investment and Development Capital Programme | | | | |
| Disabled Facilities Grant | 3,624 | 513 | 3,624 | 0 |
| Ashton Town Centre and Civic Square | 1,517 | 0 | 200 | (1,317) |
| Various Schemes all individually below £1m | 627 | 40 | 591 | (36) |
| Total | 5,768 | 553 | 4,415 | (1,353) |
| Estates | | | | |
| Other Schemes individually below £1m | 716 | 0 | 716 | 0 |
| Total | 716 | 0 | 716 | 0 |
| Corporate Landlord | | | | |
| Other Schemes individually below £1m | 86 | 10 | 96 | 10 |
| Total | 86 | 10 | 96 | 10 |
| Grand Total - Growth | 27,492 | 4,024 | 22,570 | (4,922) |

- 4.3 The most significant capital project within the Growth directorate is Vision Tameside. The liquidation of Carillion in January 2018 has resulted in significant delays to this project. Expenditure on the Public Realm element of the scheme is currently projected to be £3.579m below the in-year budget and re-profiling into 2019/20 has been requested. Whilst the main building is expected to be completed by January 2019, there remain works to the public realm

and some works to other admin buildings which form part of the wider scheme which will not be completed until summer 2019.

- 4.4 Re-profiling of budget has been requested for each of the projected outturn variations identified in table 4 above. Further detail on all the schemes within Growth, including prior year spend, future budgets and re-profiling is set out in **Appendix 3**.

Operations and Neighbourhoods

- 4.5 Table 5 outlines the projected 2018/19 investment for Operations and Neighbourhoods. A detailed breakdown of all schemes within Operations and Neighbourhoods, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3**.

Table 5: Detail of Operations and Neighbourhoods Capital Investment Programme

| Capital Scheme | 2018/19 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 |
|---|---------------------|-----------------------------|--------------------------------|--|
| Engineers Capital Programme | | | | |
| Roads | 7,285 | 1,478 | 7,285 | 0 |
| Street Lighting | 803 | 113 | 803 | 0 |
| Retaining Walls | 658 | 419 | 658 | 0 |
| Other Schemes individually below £1m | 6,523 | 602 | 6,470 | (53) |
| Total | 15,269 | 2,612 | 15,216 | (53) |
| Environmental Services Capital Programme | | | | |
| Other Scheme individually below £1m | 535 | 20 | 494 | (41) |
| Total | 535 | 20 | 494 | (41) |
| Transport Capital Programme | | | | |
| Other Schemes individually below £1m | 362 | 0 | 260 | (102) |
| Total | 362 | 0 | 260 | (102) |
| Stronger Communities Capital Programme | | | | |
| Other Schemes individually below £1m | 35 | 0 | 35 | 0 |
| Total | 35 | 0 | 35 | 0 |
| Grand Total – Ops and Neighbourhoods | 16,201 | 2,632 | 16,005 | (196) |

- 4.6 The most significant element of the Operations and Neighbourhoods Capital Investment Programme is Engineers, which is currently forecasting projected spend in 2018/19 in line of budget with the exception of some minor variations.
- 4.7 Further detail on all the schemes within Operations and Neighbourhoods, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3**.

Children's Services

- 4.8 Table 6 outlines the projected 2018/19 investment for Children's Services. A detailed breakdown of all schemes within Children's services, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3**.

Table 6: Detail of Children's Services Capital Investment Programme

| Capital Scheme | 2018/19 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 |
|--|---------------------|-----------------------------|--------------------------------|--|
| Education Capital Programme | | | | |
| Aldwyn Primary Additional Accommodation | 2,228 | 0 | 2,228 | 0 |
| Hyde Community College | 1,721 | 0 | 1,721 | 0 |
| Other Schemes individually below £1m And unallocated funding | 10,233 | 69 | 10,168 | (65) |
| Total | 14,182 | 69 | 14,117 | (65) |

4.9 Regular detailed reports on progress with the Education Capital Programme are considered elsewhere on the Strategic Planning and Capital Monitoring Panel agenda. The Education Capital Programme is currently forecasting that outturn will be £0.065m less than budgeted resources. This is due to a combination of delay on a number of schemes and some unallocated funding.

4.10 It is likely that some of the Secondary School schemes funded from basic need grant will slip into 2019/20 but no request for re-profiling has been made at this time as further information on work and cost profiles is being sought from the contractors. Once this information has been obtained, budgets will be re-profiled as appropriate.

Finance and IT

4.11 Table 7 outlines the projected 2018/19 investment for Finance and IT. A detailed breakdown of all schemes within Finance and IT, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3**.

Table 7: Detail of Finance & IT Capital Investment Programme

| Capital Scheme | 2018/19 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 |
|--|---------------------|-----------------------------|--------------------------------|--|
| Digital Tameside Capital Programme | | | | |
| DCMS Fibre | 2,058 | 265 | 2,058 | 0 |
| ICT- Vision Tameside | 1,215 | 0 | 1,215 | 0 |
| Schemes individually below £1m | 1,334 | 100 | 1,334 | 0 |
| Total | 4,607 | 365 | 4,607 | 0 |
| Finance | | | | |
| Strategic Investment In Manchester Airport | 11,300 | 5,639 | 11,300 | 0 |
| Total | 11,300 | 5,639 | 11,300 | 0 |
| Grand Total – Finance and IT | 15,907 | 6,004 | 15,907 | 0 |

4.12 A detailed breakdown of all schemes within Finance and IT, including prior year spend on significant projects, future budgets and re-profiling is set out in **Appendix 3**.

- 4.13 A detailed capital report has been prepared on the progress of DCMS Capital Grants including the various funding streams and utilisation of these. This will be reported elsewhere on this agenda.

Population Health

- 4.14 Table 8, below, outlines the projected 2018/19 investment for Population Health. A detailed breakdown of all schemes within Population Health, including prior year spend, future budgets and re-profiling is set out in **Appendix 3**.

Table 8: Detail of Population Health Capital Investment Programme

| Capital Scheme | 2018/19 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 |
|--|---------------------|-----------------------------|--------------------------------|--|
| Active Tameside Capital Programme | | | | |
| New Denton Facility | 14,579 | 174 | 5,500 | (9,079) |
| Extension to Hyde Leisure Pool | 3,028 | 18 | 250 | (2,778) |
| Schemes individually below £1m | 60 | 0 | 60 | 0 |
| Total | 17,667 | 192 | 5,810 | (11,857) |

- 4.15 Regular detailed reports on progress with the Active Tameside Capital Programme are considered by the Strategic Planning and Capital Monitoring Panel and are elsewhere on this agenda. The projected spend in 2018/19 is currently £11.857m under budget. Delays to these schemes are due to a later than anticipated start to work on the Denton Wellness Centre and the contractor for the Hyde Leisure Pool extension withdrawing just prior to the signing of the contract.
- 4.16 Re-profiling of £11.857m of budget into 2019/20 has been requested. A detailed breakdown of Active Tameside programme, including prior year spend, future budgets and re-profiling is set out in **Appendix 3**.

Adults

- 4.17 A breakdown of the Adults Capital Programme is provided in **Appendix 3**. The schemes are currently forecasting to be delivered on budget.

Governance

- 4.18 A breakdown of the Exchequer Capital Programme is provided in **Appendix 3**.

5. CAPITAL RECEIPTS

- 5.1 With the exception of capital receipts earmarked as specific scheme funding, all other capital receipts are retained in the Capital Receipts Reserve and utilised as funding for the Council's corporately funded capital expenditure, together with any other available resources identified in the medium term financial strategy.
- 5.2 Further information on capital receipts can be found in **Appendix 4**.

6. PRUDENTIAL INDICATORS

- 6.1 The CIPFA Prudential Code for Finance in Local Authorities was introduced as a result of the Local Government Act (2003) and was effective from 1 April 2004. The Code sets out indicators that must be monitored to demonstrate that the objectives of the Code are being fulfilled.
- 6.2 The initial Prudential Indicators for 2018/19 and the following two years were agreed by the Council in February 2018. The Capital Expenditure indicator has been updated to reflect the latest position.
- 6.3 The latest Prudential Indicators are shown in **Appendix 5**.

7. RECOMMENDATIONS

- 7.1 As set out at the front of the report.

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Appendix 1 – Programme Changes and Summary

| Changes to the 2018/19 Capital Programme | |
|---|---------------|
| | £000 |
| Opening 2018/19 Approved Capital Programme | 80,793 |
| 17/18 Slippage | 3,449 |
| Changes per Executive Cabinet 25 June 2018 | |
| - Vision Tameside | 9,400 |
| - Refurbishment of Concord Suite | (526) |
| - Purchase of Plantation Industrial Estate | (5,396) |
| - Hyde Leisure Pool | 88 |
| Updated Grant Allocations: | |
| - Disabled Facilities Grants | 2,279 |
| - Digital Tameside Fibre Schemes | 2,300 |
| - Education Capital Grant Changes | (323) |
| Period 4 Capital Programme | 92,064 |

| Status | Number of Schemes | 2018/19 Budget |
|--------------|-------------------|----------------|
| Approved | 171 | 92,064 |
| Earmarked | 27 | 43,012 |
| Total | 198 | 135,076 |

Programme Changes and Summary

TOTAL CAPITAL PROGRAMME- JULY 2018

| | 2017/18 Actual | 2018/19 Budget (Approved) | 2018/19 Budget (Earmarked) | 2019/20 Budget (Earmarked) | 2020/21 Budget (Earmarked) |
|--------------------------------------|-------------------|---------------------------------|----------------------------------|----------------------------------|----------------------------------|
| | £000 | £000 | £000 | £000 | £000 |
| Growth | | | | | |
| Vision Tameside | 20,708 | 20,922 | - | - | - |
| Investment & Development | 2,470 | 5,768 | 12,700 | - | - |
| Estates | 59 | 716 | 1,400 | - | - |
| Corporate Landlord | 7,259 | 86 | 6,062 | 2,250 | - |
| Operations and Neighbourhoods | | | | | |
| Engineering Services | 6,976 | 15,269 | 2,500 | 8,195 | 6,000 |
| Environmental Services | 396 | 535 | 3,700 | 100 | - |
| Transport | 5,670 | 362 | 500 | - | - |
| Stronger Communities | 418 | 35 | 200 | - | - |
| Children's | | | | | |
| Education | 5,072 | 14,182 | - | - | - |
| Children | 97 | - | 1,000 | - | - |
| Finance & IT | | | | | |
| Finance | - | 11,300 | 500 | - | - |
| Digital Tameside | 2,035 | 4,607 | 3,000 | - | - |
| Population Health | | | | | |
| Active Tameside | 226 | 17,667 | - | - | - |
| Adults | | | | | |
| Adults | - | 605 | 11,450 | 1,250 | - |
| Governance | | | | | |
| Exchequer | - | 10 | - | - | - |
| Total | 51,387 | 92,064 | 43,012 | 11,795 | 6,000 |

Appendix 2 - Financing

| Service Area | Grants and Contributions | Revenue Contributions | Prudential Borrowing | Receipts/Reserves | Total |
|--------------------------------------|--------------------------|-----------------------|----------------------|-------------------|---------------|
| Growth | | | | | - |
| Vision Tameside | - | - | - | 20,922 | 20,922 |
| Investment and Development | 3,904 | - | - | 1,864 | 5,768 |
| Estates | - | - | - | 716 | 716 |
| Corporate Landlord | - | - | - | 86 | 86 |
| Operations and Neighbourhoods | | | | | - |
| Engineers | 6,310 | - | - | 8,959 | 15,269 |
| Environmental Services | 494 | - | - | 41 | 535 |
| Transport | - | - | 362 | - | 362 |
| Stronger Communities | - | 4 | - | 31 | 35 |
| Children | | | | | - |
| Children | - | - | - | - | - |
| Education | 14,182 | - | - | - | 14,182 |
| Finance | | | | | - |
| Finance | - | - | - | 11,300 | 11,300 |
| Digital Tameside | 2,095 | - | - | 2,512 | 4,607 |
| Population Health | | | | | - |
| Active Tameside | 1,050 | - | 16,617 | - | 17,667 |
| Adults | | | | | - |
| Adults | 455 | - | - | 150 | 605 |
| Governance | | | | | - |
| Exchequer | - | - | - | 10 | 10 |
| Total | 28,490 | 4 | 16,979 | 46,591 | 92,064 |

Appendix 3 - Service Area Detail

Growth

| Vision Tameside Capital Programme | | | | | | | | | Re-profiled Budgets | | |
|-----------------------------------|------------------------------|---------------------------|---------------------------|---------------------------|--------------------------------------|---|--|---|---------------------|-----------------|-----------------|
| Capital Scheme | Spend in prior years £000 | 2018/19 Budget £000 | 2019/20 Budget £000 | 2020/21 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 | Re- profiling to be approved £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
| Vision Tameside | 39,702 | 16,985 | 0 | 0 | 3,458 | 16,985 | 0 | 0 | 16,985 | 0 | 0 |
| Vision Tameside Public Realm | | 3,779 | 0 | 0 | 3 | 200 | (3,579) | (3,579) | 200 | 3,579 | 0 |
| Document Scanning | | 158 | 0 | 0 | 0 | 158 | 0 | 0 | 158 | 0 | 0 |
| Total | 39,702 | 20,922 | 0 | 0 | 3,461 | 17,343 | (3,579) | (3,579) | 17,343 | 3,579 | 0 |

Reprofiling Requested

Public Realm – Projected variation (£3.579m)

As a result of a delay in the completion of the Tameside One building, the Public Realms works will not be complete until 2019/20.

Plans are being developed to give detailed proposals.

| Investment and Development Capital Programme | | | | | | | | | Re-profiled Budgets | | |
|--|---------------------------|---------------------|---------------------|---------------------|-----------------------------|--------------------------------|--|----------------------------------|---------------------|--------------|--------------|
| Capital Scheme | Spend in prior years £000 | 2018/19 Budget £000 | 2019/20 Budget £000 | 2020/21 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 | Re-profiling to be approved £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
| Disabled Facilities Grant | | 3,624 | 0 | 0 | 513 | 3,624 | 0 | 0 | 3,624 | 0 | 0 |
| Ashton Town Centre and Civic Square | | 1,517 | 0 | 0 | 0 | 200 | (1,317) | (1,317) | 200 | 1,317 | 0 |
| Godley Garden Village | | 259 | 0 | 0 | 0 | 259 | 0 | 0 | 259 | 0 | 0 |
| Ashton Town Hall | | 124 | 0 | 0 | 20 | 93 | (31) | 0 | 124 | 0 | 0 |
| Godley Hill Development and Access Road | | 110 | 0 | 0 | 0 | 110 | 0 | 0 | 110 | 0 | 0 |
| St Peter'sfield | | 84 | 0 | 0 | 3 | 84 | 0 | 0 | 84 | 0 | 0 |
| Longlands Mill | | 21 | 0 | 0 | 0 | 21 | 0 | 0 | 21 | 0 | 0 |
| Ashton Old Baths | 4,032 | 17 | 0 | 0 | 17 | 17 | 0 | 0 | 17 | 0 | 0 |
| Hyde Town Centre | | 12 | 0 | 0 | 0 | 7 | (5) | 0 | 12 | 0 | 0 |
| Total | 4,032 | 5,768 | 0 | 0 | 553 | 4,415 | (1,353) | (1,317) | 4,451 | 1,317 | 0 |

Reprofiling Requested

Public Realm – Ashton Town Centre and Civic Square (£1.317m)

Works on this project cannot be completed until there is a confirmed programme for the Vision Tameside project. The projected outturn of £0.200m is based on the assumption it will be possible to order materials within this financial year. The remaining budget will need to be reprofiled into 2019/2020 in order to complete this project following the completion of Vision Tameside Phase 2.

Growth

| Estates Capital Programme | | | | | | | | | Re-profiled Budgets | | |
|---|---------------------------|---------------------|---------------------|---------------------|-----------------------------|--------------------------------|--|----------------------------------|---------------------|--------------|--------------|
| Capital Scheme | Spend in prior years £000 | 2018/19 Budget £000 | 2019/20 Budget £000 | 2020/21 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 | Re-profiling to be approved £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
| Opportunity Purchase Fund | | 500 | 0 | 0 | 0 | 500 | 0 | 0 | 500 | 0 | 0 |
| Mottram Showground (OPF) | | 114 | 0 | 0 | 0 | 114 | 0 | 0 | 114 | 0 | 0 |
| Prep of Outline Planning Applications/Review of Playing Field Provision | | 102 | 0 | 0 | 0 | 102 | 0 | 0 | 102 | 0 | 0 |
| | | 716 | 0 | 0 | 0 | 716 | 0 | 0 | 716 | 0 | 0 |

| Corporate Landlord Capital Programme | | | | | | | | | Re-profiled Budgets | | |
|--------------------------------------|---------------------------|---------------------|---------------------|---------------------|-----------------------------|--------------------------------|--|----------------------------------|---------------------|--------------|--------------|
| Capital Scheme | Spend in prior years £000 | 2018/19 Budget £000 | 2019/20 Budget £000 | 2020/21 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 | Re-profiling to be approved £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
| Building Fabric Works | | 78 | 0 | 0 | 0 | 78 | 0 | 0 | 78 | 0 | 0 |
| Dukinfield Crematoria Clock Tower | | 8 | 0 | 0 | 0 | 8 | 0 | 0 | 8 | 0 | 0 |
| Statutory Compliance | | 0 | 0 | 0 | 10 | 10 | 10 | 0 | 0 | 0 | 0 |
| | | 86 | 0 | 0 | 10 | 96 | 10 | 0 | 86 | 0 | 0 |

Operations & Neighbourhoods

| Engineers Capital Programme | | | | | | | | | Re-profiled Budgets | | |
|---|---------------------------|---------------------|---------------------|---------------------|-----------------------------|--------------------------------|--|----------------------------------|---------------------|--------------|--------------|
| Capital Scheme | Spend in prior years £000 | 2018/19 Budget £000 | 2019/20 Budget £000 | 2020/21 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 | Re-profiling to be approved £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
| Principal/Nonprincipal Roads- Ashton | | 1,339 | 0 | 0 | 281 | 1,339 | 0 | 0 | 1,339 | 0 | 0 |
| Principal/Nonprincipal Roads- Stalybridge | | 996 | 0 | 0 | 129 | 996 | 0 | 0 | 996 | 0 | 0 |
| Principal/Nonprincipal Roads- Dukinfield | | 899 | 0 | 0 | 181 | 899 | 0 | 0 | 899 | 0 | 0 |
| Car Parking | | 874 | 0 | 0 | 8 | 996 | 122 | 0 | 874 | 0 | 0 |
| Principal/Nonprincipal Roads- Droylsden | | 866 | 0 | 0 | 194 | 866 | 0 | 0 | 866 | 0 | 0 |
| Street Lighting | | 803 | 0 | 0 | 113 | 803 | 0 | 0 | 803 | 0 | 0 |
| Principal/Nonprincipal Roads- Hyde | | 783 | 0 | 0 | 48 | 783 | 0 | 0 | 783 | 0 | 0 |
| Bridges & Structures | | 1,927 | 0 | 0 | 60 | 1,927 | 0 | 0 | 1,927 | 0 | 0 |
| Principal/Nonprincipal Roads- Denton | | 765 | 0 | 0 | 229 | 765 | 0 | 0 | 765 | 0 | 0 |
| Retaining Walls/Mottram & Hollingworth | | 658 | 0 | 0 | 419 | 658 | 0 | 0 | 658 | 0 | 0 |
| Principal/Nonprincipal Roads- Longendale | | 589 | 0 | 0 | 133 | 589 | 0 | 0 | 589 | 0 | 0 |
| Principal/Nonprincipal Roads- Audenshaw | | 555 | 0 | 0 | 103 | 555 | 0 | 0 | 555 | 0 | 0 |
| Principal/Nonprincipal Roads- Mossley | | 493 | 0 | 0 | 180 | 493 | 0 | 0 | 493 | 0 | 0 |
| Other Minor Schemes | | 3,722 | 0 | 0 | 534 | 3,547 | (175) | 0 | 3,722 | 0 | 0 |
| Total | | 15,269 | 0 | 0 | 2,612 | 15,216 | (53) | 0 | 15,269 | 0 | 0 |

Public Realm – Car Parking Spaces T&G ICFT Projected Variation (£0.122m) - Significant increased construction costs for CarP5 due to 1) Planning consultation of the entrance to the car park being repositioned and this resulted in significant additional excavation requirements 2) Significant additional excavation and subsequent fill required within site due to abnormal ground conditions 3) Additional cost in removal and disposal of Japanese Knotweed from site 4) Additional tree clearance required because of entrance repositioning.

Operations & Neighbourhoods

| Environmental Services Capital Programme | | | | | | | | | Re-profiled Budgets | | |
|---|---------------------------|---------------------|---------------------|---------------------|-----------------------------|--------------------------------|--|----------------------------------|---------------------|--------------|--------------|
| Capital Scheme | Spend in prior years £000 | 2018/19 Budget £000 | 2019/20 Budget £000 | 2020/21 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 | Re-profiling to be approved £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
| Retrofit (Basic Measures) | | 315 | 0 | 0 | 5 | 315 | 0 | 0 | 315 | 0 | 0 |
| Infrastructure Improvements | | 60 | 0 | 0 | 0 | 30 | (30) | 0 | 60 | 0 | 0 |
| Oxford Park Play Area | | 40 | 0 | 0 | 0 | 40 | 0 | 0 | 40 | 0 | 0 |
| Riding Track and Footpath | | 30 | 0 | 0 | 0 | 30 | 0 | 0 | 30 | 0 | 0 |
| Dukinfield Park Improvements | | 22 | 0 | 0 | 4 | 11 | (11) | 0 | 22 | 0 | 0 |
| Sam Redfern Green | | 17 | 0 | 0 | 0 | 17 | 0 | 0 | 17 | 0 | 0 |
| Audenshaw Environmental Improvements | | 9 | 0 | 0 | | 9 | 0 | 0 | 9 | 0 | 0 |
| Allotment Railings and Infrastructure Improvement | | 7 | 0 | 0 | 6 | 7 | 0 | 0 | 7 | 0 | 0 |
| Tree Planting Programme | | 7 | 0 | 0 | 0 | 7 | 0 | 0 | 7 | 0 | 0 |
| Childrens Play | | 6 | 0 | 0 | 0 | 6 | 0 | 0 | 6 | 0 | 0 |
| Rocher Vale & Hulmes and Hardy Wood | | 6 | 0 | 0 | 0 | 6 | 0 | 0 | 6 | 0 | 0 |
| Guide Lane Former Landfill Site | | 6 | 0 | 0 | 5 | 6 | 0 | 0 | 6 | 0 | 0 |
| War Memorials | | 6 | 0 | 0 | 0 | 6 | 0 | 0 | 6 | 0 | 0 |
| Highway Replacment Tree Planting Access Works | | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 2 | 0 | 0 |
| Egmont St Fencing | | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 2 | 0 | 0 |
| Total | | 535 | 0 | 0 | 20 | 494 | (41) | 0 | 535 | 0 | 0 |

Operations & Neighbourhoods

| Transport Services Capital Programme | | | | | | | | | Re-profiled Budgets | | |
|--------------------------------------|---------------------------|---------------------|---------------------|---------------------|-----------------------------|--------------------------------|--|----------------------------------|---------------------|--------------|--------------|
| Capital Scheme | Spend in prior years £000 | 2018/19 Budget £000 | 2019/20 Budget £000 | 2020/21 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 | Re-profiling to be approved £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
| Procurement of 58 Fleet Vehicles | | 362 | 0 | 0 | 0 | 260 | (102) | 0 | 362 | 0 | 0 |
| Total | | 362 | 0 | 0 | 0 | 260 | (102) | 0 | 362 | 0 | 0 |

Explanation for Variations

Procurement of 58 Fleet Vehicles – Projected Variation (£0.102m)

The vehicles now being procured have had a change to the original specification as no suppliers were able to meet the original request. Due to this change in specification, costs are less than initially expected although as the tender is still out the exact cost cannot be confirmed. Delivery is expected in Q3.

Operations & Neighbourhoods

| Stronger Communities Capital Programme | | | | | | | | | Re-profiled Budgets | | |
|--|---------------------------|---------------------|---------------------|---------------------|-----------------------------|--------------------------------|--|----------------------------------|---------------------|--------------|--------------|
| Capital Scheme | Spend in prior years £000 | 2018/19 Budget £000 | 2019/20 Budget £000 | 2020/21 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 | Re-profiling to be approved £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
| Libraries In The 21st Century | | 31 | 0 | 0 | 0 | 31 | 0 | 0 | 31 | 0 | 0 |
| Street Art In The Community | | 4 | 0 | 0 | 0 | 4 | 0 | 0 | 4 | 0 | 0 |
| Total | | 35 | 0 | 0 | 0 | 35 | 0 | 0 | 35 | 0 | 0 |

Children

| Education Capital Programme | | | | | | | | | Re-profiled Budgets | | |
|---|---------------------------|---------------------|---------------------|---------------------|-----------------------------|--------------------------------|--|----------------------------------|---------------------|--------------|--------------|
| Capital Scheme | Spend in prior years £000 | 2018/19 Budget £000 | 2019/20 Budget £000 | 2020/21 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 | Re-profiling to be approved £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
| Unallocated Funding Streams | | 3,157 | 0 | 0 | 0 | 3,157 | 0 | 0 | 3,157 | 0 | 0 |
| Aldwyn Primary Additional Accommodation | | 2,228 | 0 | 0 | 0 | 2,228 | 0 | 0 | 2,228 | 0 | 0 |
| Hyde Community College | | 1,721 | 0 | 0 | 0 | 1,721 | 0 | 0 | 1,721 | 0 | 0 |
| Mossley Hollins- 4 Classroom Mobile | | 1,581 | 0 | 0 | 0 | 1,581 | 0 | 0 | 1,581 | 0 | 0 |
| Alder Buy Out Fitness | | 1,000 | 0 | 0 | 0 | 1,000 | 0 | 0 | 1,000 | 0 | 0 |
| St Johns CE Dukinfield | | 791 | 0 | 0 | 0 | 791 | 0 | 0 | 791 | 0 | 0 |
| Alder High School- 4 Classroom extension and Entrance Remodelling | | 641 | 0 | 0 | 0 | 641 | 0 | 0 | 641 | 0 | 0 |
| Alder High School- Other Classroom Alterations | | 531 | 0 | 0 | 0 | 531 | 0 | 0 | 531 | 0 | 0 |
| Astley Community High School | | 475 | 0 | 0 | 0 | 475 | 0 | 0 | 475 | 0 | 0 |
| Devolved Schools Capital | | 383 | 0 | 0 | 0 | 383 | 0 | 0 | 383 | 0 | 0 |
| St Anne's Primary Roof Replacment Phase 1 | | 297 | 0 | 0 | 0 | 297 | 0 | 0 | 297 | 0 | 0 |
| Hollingworth Kitchen and Dining Refurbishment | | 171 | 0 | 0 | 26 | 171 | 0 | 0 | 171 | 0 | 0 |
| Minor Schemes (Under £150K) | | 1,206 | 0 | 0 | 43 | 1,141 | (65) | 0 | 1,206 | 0 | 0 |
| Total | | 14,182 | 0 | 0 | 69 | 14,117 | (65) | 0 | 14,182 | 0 | 0 |

Finance

| Finance Capital Programme | | | | | | | | | Re-profiled Budgets | | |
|--|---------------------------|---------------------|---------------------|---------------------|-----------------------------|--------------------------------|--|----------------------------------|---------------------|--------------|--------------|
| Capital Scheme | Spend in prior years £000 | 2018/19 Budget £000 | 2019/20 Budget £000 | 2020/21 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 | Re-profiling to be approved £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
| Strategic Investment in Manchester Airport | | 11,300 | 0 | 0 | 5,639 | 11,300 | 0 | 0 | 11,300 | 0 | 0 |
| Total | | 11,300 | 0 | 0 | 5,639 | 11,300 | 0 | 0 | 11,300 | 0 | 0 |

| Digital Tameside Capital Programme | | | | | | | | | Re-profiled Budgets | | |
|---|---------------------------|---------------------|---------------------|---------------------|-----------------------------|--------------------------------|--|----------------------------------|---------------------|--------------|--------------|
| Capital Scheme | Spend in prior years £000 | 2018/19 Budget £000 | 2019/20 Budget £000 | 2020/21 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 | Re-profiling to be approved £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
| DCMS Fibre | | 2,058 | 0 | 0 | 265 | 2,058 | 0 | 0 | 2,058 | 0 | 0 |
| ICT- Vision Tameside | 249 | 1,215 | 0 | 0 | 0 | 1,215 | 0 | 0 | 1,215 | 0 | 0 |
| Tameside Data Centre | | 819 | 0 | 0 | 25 | 819 | 0 | 0 | 819 | 0 | 0 |
| Tameside Digital Infrastructure | | 279 | 0 | 0 | 63 | 279 | 0 | 0 | 279 | 0 | 0 |
| CCTV Fibre | | 147 | 0 | 0 | 6 | 147 | 0 | 0 | 147 | 0 | 0 |
| Working Differently- IT Hardware & Software | | 54 | 0 | 0 | 6 | 54 | 0 | 0 | 54 | 0 | 0 |
| Digital by Design | | 35 | 0 | 0 | 0 | 35 | 0 | 0 | 35 | 0 | 0 |
| Total | 249 | 4,607 | 0 | 0 | 365 | 4,607 | 0 | 0 | 4,607 | 0 | 0 |

Population Health

| Active Tameside Capital Programme | | | | | | | | | Re-profiled Budgets | | |
|-----------------------------------|---------------------------|---------------------|---------------------|---------------------|-----------------------------|--------------------------------|--|----------------------------------|---------------------|---------------|--------------|
| Capital Scheme | Spend in prior years £000 | 2018/19 Budget £000 | 2019/20 Budget £000 | 2020/21 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 | Re-profiling to be approved £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
| New Denton Facility | | 14,579 | 0 | 0 | 174 | 5,500 | (9,079) | (9,079) | 5,500 | 9,079 | 0 |
| Extension to Hyde Leisure Pool | | 3,028 | 0 | 0 | 18 | 250 | (2,778) | (2,778) | 250 | 2,778 | 0 |
| Wave Machine at Hyde Leisure | | 60 | 0 | 0 | 0 | 60 | 0 | 0 | 60 | 0 | 0 |
| Total | | 17,667 | 0 | 0 | 192 | 5,810 | (11,857) | (11,857) | 5,810 | 11,857 | 0 |

Reprofiling Requested

New Denton Facility – Projected variation (£9.079m)

The land purchase of £1.500m will be due to Network Space in October 2018 before the build starts. The estimated spend on build for the Denton Wellness Centre per month is £0.625m. The build is expected to start in October 2018 so estimated spend in year is £3.750m, along with an additional £0.250m for any fees.

Extension to Hyde Leisure Pool – Projected variation (£2.778m)

The LEP advised the Council that its preferred contractor withdrew its interest in the scheme just before the scheduled contract signing. In order to mitigate the risk of further delays caused by the withdrawal, the LEP is considering the feasibility of entering into contract with another contractor that submitted a tender through the original procurement exercise. It is unlikely that any work will start in site before the end of 2018 therefore impacting on capital spend in 2018/19. If approved the in-year spend is likely to be £0.250m with the balance reprofiled into 2019/2020.

Adults

| Adults Capital Programme | | | | | | | | | Re-profiled Budgets | | |
|--------------------------|---------------------------|---------------------|---------------------|---------------------|-----------------------------|--------------------------------|--|----------------------------------|---------------------|--------------|--------------|
| Capital Scheme | Spend in prior years £000 | 2018/19 Budget £000 | 2019/20 Budget £000 | 2020/21 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 | Re-profiling to be approved £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
| Oxford Park Development | | 455 | 0 | 0 | 0 | 455 | 0 | 0 | 455 | 0 | 0 |
| 4C Capital Grants Adults | | 150 | 0 | 0 | 0 | 150 | 0 | 0 | 150 | 0 | 0 |
| Total | | 605 | 0 | 0 | 0 | 605 | 0 | 0 | 605 | 0 | 0 |

Governance

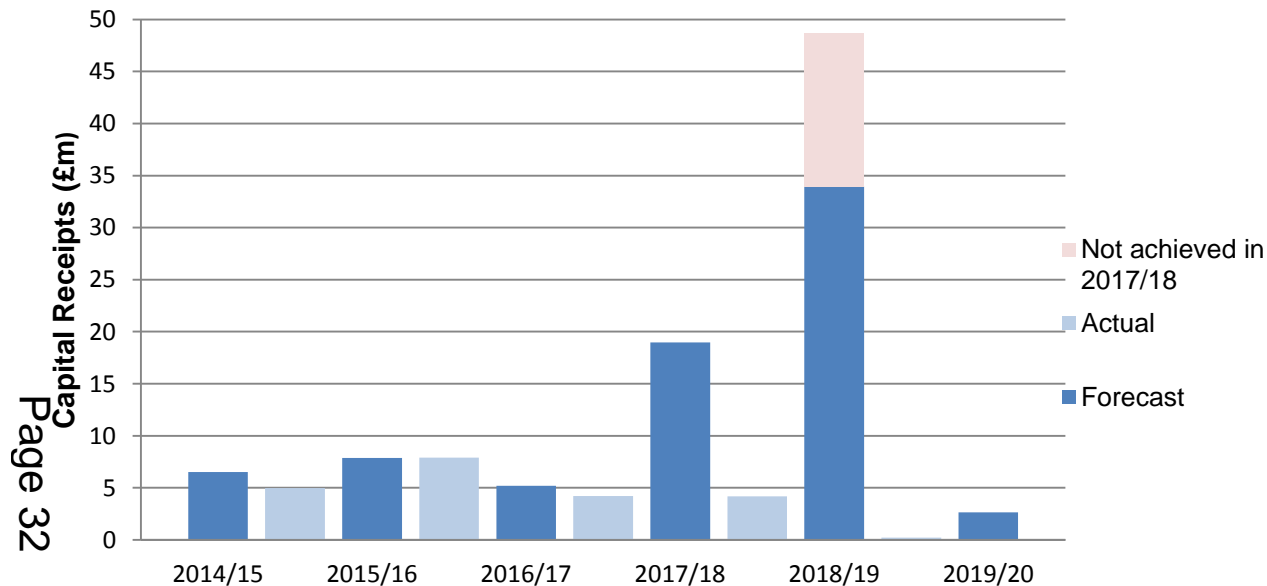
| Exchequer Capital Programme | | | | | | | | | Re-profiled Budgets | | |
|-----------------------------|---------------------------|---------------------|---------------------|---------------------|-----------------------------|--------------------------------|--|----------------------------------|---------------------|--------------|--------------|
| Capital Scheme | Spend in prior years £000 | 2018/19 Budget £000 | 2019/20 Budget £000 | 2020/21 Budget £000 | 2018/19 Actual to date £000 | 2018/19 Projected Outturn £000 | 2018/19 Projected Outturn Variation £000 | Re-profiling to be approved £000 | 2018/19 £000 | 2019/20 £000 | 2020/21 £000 |
| Online Forms | | 10 | 0 | 0 | 0 | 0 | (10) | 0 | 10 | 0 | 0 |
| Total | | 10 | 0 | 0 | 0 | 0 | (10) | 0 | 10 | 0 | 0 |

Online Forms - Projected variation (-£0.01m)

This scheme is no longer required and will be removed from the programme from next quarter.

Appendix 4 - Receipts

Forecast and Actual Capital Receipts



The three year Capital Programme assumed capital receipts in excess of £55m being realised over the three years from 2017/18 to 2019/20. Capital receipts to date in 2018/19 are £0.213m, with a further £33.717m budgeted before the end of the financial year. This is in addition to the £14.810m that was not achieved in 2017/18. All capital receipts generated in 2017/18 were used to fund capital spend in year.

The land sales programme is also ambitious and assumes capital receipts significantly in excess of those achieved in recent years. It is unlikely this level of receipts will be achieved and the capital programme will need to be reassessed or financed from other sources which will have implications for revenue budgets. The above graph outlines what has been achieved to date compared to forecasts.

Appendix 5- Prudential Indicators

| | Limit | Actual | Amount within limit |
|--|---------|---------|---------------------|
| | £000s | £000s | £000s |
| Operational Boundary for External Debt | 205,276 | 111,998 | (93,278) |
| Authorised Limit for External Debt | 225,276 | 111,998 | (113,278) |

- The Authorised Limit for External Debt sets the maximum level of external borrowing on a gross basis (i.e. excluding investments) for the Council.
- The operational boundary for External Debt comprises the Council's existing debt plus the most likely estimate of capital expenditure/financing for the year. It excludes any projections for cash flow movements. Unlike the authorised limit breaches of the operational boundary (due to cash flow movements) are allowed during the year as long as they are not sustained over a period of time.
- These limits include provision for borrowing in advance of the Council's requirement for future capital expenditure. This may be carried out if it is thought to be financially advantageous to the Council.

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| | Limit | Actual | Amount within limit |
|--------------------------|---------|----------|---------------------|
| | £000s | £000s | £000s |
| Upper Limit for fixed | 191,071 | 12,346 | (178,725) |
| Upper Limit for variable | 63,690 | (61,505) | (125,195) |

- These limits are in respect of the Council's exposure to the effects of changes in interest rates.
- The limits reflect the net amounts of fixed/variable rate debt (i.e. fixed/variable loans less fixed/variable investments). These indicators allow the Council to manage the extent to which it is exposed to changes in interest rates.

| | Limit | Actual | Amount within limit |
|-------------------------------|---------|---------|---------------------|
| | £000s | £000s | £000s |
| Capital Financing Requirement | 191,071 | 191,071 | - |

- The Capital Financing Requirement (CFR) measures the Council's underlining need to borrow for capital purpose, i.e. its borrowing requirement. The CFR is the amount of capital expenditure that has not yet been financed by capital receipts, capital grants or contributions from revenue.
- The CFR increases by the value of capital expenditure not immediately financed, (i.e. borrowing) and is reduced by the annual Minimum Revenue Provision for the repayment of debt.

Prudential Indicators

| | Limit | Actual | Amount within limit |
|---------------------|---------|--------|---------------------|
| | £000s | £000s | £000s |
| Capital expenditure | 135,076 | 12,852 | (122,224) |

- This is the estimate of the total capital expenditure to be incurred.

| Gross borrowing and the capital financing requirement | CFR @ 31/07/18 + increase years 1,2,3 | Gross borrowing | Amount within limit |
|---|---------------------------------------|-----------------|---------------------|
| | £000s | £000s | £000s |
| | 191,071 | 111,998 | (79,073) |

- To ensure that medium term debt will only be for capital purposes, the Council will ensure that the gross external borrowing does not, except in the short term, exceed the total of the capital financing requirement (CFR).

| Maturity structure for borrowing 2018/19 | | |
|--|-------------|--------|
| Fixed rate | Limit | Actual |
| Duration | | |
| Under 12 months | 0% to 15% | 0.14% |
| 12 months and within 24 months | 0% to 15% | 0.30% |
| 24 months and within 5 years | 0% to 30% | 1.74% |
| 5 years and within 10 years | 0% to 40% | 6.21% |
| 10 years and above | 50% to 100% | 91.62% |

- These limits set out the amount of fixed rate borrowing maturing in each period expressed as a percentage of total fixed rate borrowing. Future borrowing will normally be for periods in excess of 10 years, although if longer term interest rates become excessive, shorter term borrowing may be used. Given the low current long term interest rates, it is felt it is acceptable to have a long maturity debt profile.

Report To: **STRATEGIC PLANNING AND CAPITAL MONITORING PANEL**

Date: 3 September 2018

Reporting Officer: Tim Rainey, Assistant Director, Digital Services.

Subject **LOCAL FULL FIBRE NETWORK FUNDING**

Report Summary: This report details work being undertaken in Tameside to install a public sector dark fibre network to improve connectivity between key partners and reduce operating costs across the sector.

It also details £4.5m of funding received from the Department of Digital, Culture, Media and Sports (DCMS) as part of their Local Full Fibre Programme (LFFN) to help accelerate the work in Tameside and make it more commercially attractive to Internet Service providers.

Recommendations: That Members:

- 1) note the progress made on the fibre infrastructure scheme approved by Cabinet in December 2017.
- 2) note and support the objectives and deliverables wave 1 and wave 2 DCMS LFFN projects and agree that monies are included within Council's Capital programme.
- 3) RECOMMEND to Cabinet the development of a wave 3 bid to DCMS LFFN, which will seek to join together similar open fibre infrastructures across the North of England.

Financial Implications: Table 1 in section 1 of this report summarises the various sources of funding to enable significant financial investment in digital infrastructure across Tameside. This funding includes contributions from other public sector partners, Council investment and significant grant funding from the Department for Digital, Culture, Media and Sport (DCMS). The DCMS funding is subject to a detailed grant agreement, with specified terms and conditions, meaning that the grant must be utilised for the specified purpose to avoid any risk of clawback.

(Authorised By the Section 151 Officer)

The investment is creating a significant digital 'asset' which should generate significant tangible and intangible benefits for Tameside over a number of years. The works involve a number of public sector partners, both to facilitate the works, and to make financial contributions to some elements of investment. Officers must ensure that responsibility for the risks, rights and rewards of this new asset are clearly documented and agreed between the various partners.

In August 2017 a DCMS bid for £2,262k was successful to become one of the six national wave 1 Local Full Fibre Network (LFFN) pilot projects. A Grant Funding Agreement was signed with DCMS in February 2018 and the table in Appendix 4 shows progress towards completing both Tameside Capital elements and DCMS funded elements. A breakdown for the utilisation of the full amount can be

reviewed in section 3 and Appendix 3. This grant funding is now included on the Council's Capital Programme.

The Executive Cabinet approved a further £2,565k capital investment in December 2017 of which £1,725k will be used in networking equipment, ducting and fibre optic cable. The remaining £840k has been allocated for a new Data centre to be built as part of Ashton Old Baths Phase 3.

An additional bid made for £2,120k was successful and approved on 12 March 2018 by DCMS as part of a wider GMCA funding for Wave 2 LFFN funding. DCMS introduced an additional wave of funding for £23,800k to increase fibre to premises from 2% to 25% by 2020. This includes 10 local authorities, Police, Transport for Greater Manchester and Greater Manchester Health & Social Care Partnership. Further details can be viewed in section 4 and Appendix 3 of this report. This funding will be added to the Capital Programme once a signed funding agreement is in place.

**Legal Implications:
(Authorised By Borough
Solicitor)**

The Council can assist in the facilitation of this project under its general power of competence under s 1 of the Localism Act 2011, but must be mindful that this is kept under review through the Co-operative and its own governance, in particular in relation to compliance with state aid provisions and competition rules as the project progresses.

The support of the Department of Digital, Culture, Media and Sports is very important to the progression of this ground breaking work, which is highly commendable and intended to benefit the development of both the local economy and the community in their business and personal lives, and encourage investment and opportunity in the Borough.

Access to Information:

The background papers relating to this report can be inspected by contacting Tim Rainey, Assistant Executive Director, Digital Services by:



Telephone: 0161 342 3299

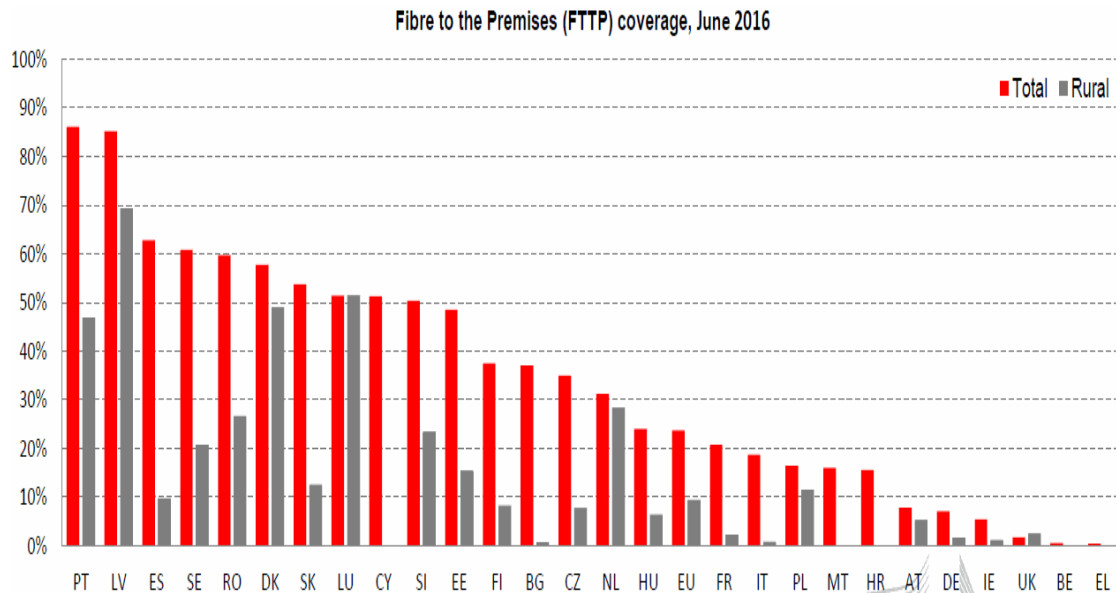


e-mail: Tim.rainey@tameside.gov.uk

1 BACKGROUND

1.1 The UK as a whole, let alone Tameside, is not well served with fibre infrastructure. Just 3% of residential and business properties in the UK are currently within economical connection distance from fibre infrastructure. Upgrades to current internet access services from the main suppliers, while welcome, offer only incremental change and create few opportunities for local business to innovate and add value.

1.2 The table below details fibre coverage across all EU states and the UK has the third lowest.



1.3 In January 2017 the Department for Digital, Culture, Media and Sport (DCMS) issued a “call for information” across all sectors to seek views on how the UK could make a step change in the delivery of full fibre networks and to help them develop a programme of activity to help stimulate the market using £500m of capital money announced in the Autumn 2016 budget.

1.4 The Council’s response detailed the work we have been doing in recent years to put in place our own fibre network, co-funded by other public sector partners, and each investment based on its own need and business case. Until recently this network of ducting and fibre had grown to around 15km – predominantly in and around Ashton - by opportunistically installing ducting and fibre when the need for a new connection arose (such as staff moving into Margaret Street in Ashton) and speculatively by a “dig once”¹ policy that meant installing ducting wherever major road or junction works were being undertaken, such as the Ashton Northern bypass or Denton Relief Road. This investment of £1,341k was funded by the Council (£453k) and contributions from public sector partners (£888k) (see further detail in **Appendix 3**, ref 9).

1.5 In 2017, with the contract for the Council’s Wide and Local Area Networks coming to an end the following year, we had the opportunity to plan the expansion of our digital infrastructure in a more strategic way. Rather than simply replace the existing arrangements with a like-for-like service from a 3rd party, a business case was developed to instead expand our own fibre infrastructure around Tameside linking 22 key council buildings (See **Appendix 1**) and 30 NHS Medical Centres and GP practices (See Appendix 2).

¹ It is around 4 times cheaper to install ducting as part of a wider road works project (Circa £25pm) than it is to install it on its own. (Circa £100pm).

- 1.6 The response to the DCMS call for information also explained how using a new and unique “Thin Layer Model”² and Cooperative operating vehicle we intended to commercialise this investment and leverage private sector investment and bring high speed internet services to business and residents.
- 1.7 As a result of the Council’s response the DCMS Local Full Fibre Network (LFFN) team visited Tameside in June 17. They were particularly interested in the “Thin Layer Model” and Cooperative and how using this approach we’ve successfully overcome State Aid issues.
- 1.8 Up to this point the route for the ducting and fibre was based on the location of key public sector buildings around Tameside and how they could be most cost effectively connected based on a 5 year payback business case. However this approach meant that it missed or bypassed many of the key employment areas across Tameside. This is a significant limitation as these are exactly the areas which would make the network commercially attractive to potential Telecommunications Companies (Telco’s) who we wanted to join the Cooperative and deliver services to business in the borough.
- 1.9 As a result of the session Tameside was asked to submit a funding bid for a project which would further develop our physical infrastructure, extending it to more public sector buildings and assets, whilst also accelerating its commercialisation by connecting to the key economic and employment sites/zones. In August 2017 we received confirmation from DCMS that our **£2,262,283** bid had been successful and we were to become 1 of 6 National wave 1 Local Full Fibre Network (LFFN) pilot projects.
- 1.10 In December 2017, Executive Cabinet approved further capital investment in digital infrastructure of £2,565k, and in January 2018 DCMS announced a second wave of LFFN funding. A successful Greater Manchester Combined Authority (GMCA) bid was confirmed in March 2018 and the Tameside element of this wave 2 funding is £2,120k.
- 1.11 The following table summarises the £8.435m of previous investment, current and future funding relating to the development of the Tameside Digital Infrastructure. Further detail is included in **Appendix 3**.

| Work Stream | Core Infrastructure Equipment | Connectivity and resilience | Fibre Infrastructure | TOTAL |
|--|-------------------------------|-----------------------------|----------------------|--------------|
| | £000s | £000s | £000s | £000s |
| Public Partner Funding | | 67 | 888 | 955 |
| Council Investment in previous years | | 80 | 453 | 533 |
| Council Capital Funding approved December 2017 | 1,209 | | 1,356 | 2,565 |
| DCMS Wave 1 grant funding | 910 | 123 | 1,229 | 2,262 |
| DCMS Wave 2 grant funding | 160 | 158 | 1,802 | 2,120 |
| TOTAL | 2,279 | 428 | 5,728 | 8,435 |

² The Thin Layer Model refers to the way the various ducting assets paid for by partner organisations can be brought to market as a single cohesive product that can be easily made available for commercial use.

2 PROGRESS UPDATE

Fibre Infrastructure

- 2.1 A **£2,565k** Capital scheme for Fibre Infrastructure (£1,725k) and new Data Centre (£840k) was approved by the Executive Cabinet in December 2017. Since then work has been ongoing to install the resilient figure of 8 fibre network that will connect 22 key Council sites. A further 30 Health sites are also being connected to the resilient fibre ring using Health funding. This initial phase of ducting and fibre installation works is nearing completion and the new equipment, which will provide the future telecommunications, computer and CCTV connectivity for the Council, is being installed.
- 2.2 The current contract with Udata for delivering the existing Wide Area Network ceases in October 2018 and work to commission the replacement infrastructure, including state-of-the-art cyber security protection is on course for completion on-time.
- 2.3 Work to construct the new shared Data Centre in the Ashton Old Baths has been delayed due to the finalisation of funding for the Phase 3 refurbishment of the Annex. It is expected that once approval for the funding has been obtained the new facility, which will host the Council's and NHS systems, will be operational in early 2019.

The Digital Infrastructure Cooperative (TDIC)

- 2.4 Commercialisation of our public sector funded fibre network to enable Telecommunications companies to access the "dark fibre" and use it to deliver new, faster and cheaper Internet services to Tameside businesses and residents is also gathering pace. The Tameside Digital Infrastructure Cooperative (www.tdic.coop) is an independent Cooperative Society registered under the 2014 Cooperative and Community Benefit Societies Act. This means it is regulated by the FCA as a mutual society. It is a member of Co-operatives UK and subscribes to the ICA principles shared with credit unions.
- 2.5 The Cooperative has been operational since February 2018 and the Council is a member along with 6 other public sector investors and 7 private sector telecommunications companies. The Cooperative operates on a 1 member 1 vote principle so no single member can take control.
- 2.6 Each month new applications for membership are received and it's expected that Blackpool Council, Mid Suffolk Council and Liverpool City Region will apply for membership and as a result make their existing or planned ducting infrastructures available for commercial applications in same way Tameside has.
- 2.7 In the coming weeks the Council will be investing £120k in non-tradable par value shares in the Cooperative (as approved at Executive Cabinet in 2017). This investment will attract 5% return for the Council and will also mean that the Cooperative has sufficient funds to successfully sustain as a fledgling business and also buy the spare fibre capacity from the Council for £100k for use by its members.

Fibre Network Maintenance

- 2.8 Fibre networks are inherently reliable. Once installed they are not affected by external factors such as water ingress, electrical interference and cable degradation which do affect the reliability and longevity of copper cables. That said the Cooperative is putting in place a 3rd party fibre maintenance contract which will cover the day-to-day maintenance and fault fixing for all the fibre within the network. This is important for its members in order for them to provide service availability standards to businesses, residents and schools and for the public sector organisations using their own fibre. (Council, Hospital, Pennine Care, Tameside College and New Charter) to ensure faults are quickly identified and resolved. Public sector partners will be recharged pro-rata for this maintenance – from a Council point of view this is expected to be around £3k per year and this will be funded from within existing budgets.

Business Connectivity

2.9 The first commercial services using the fibre will be in place in late summer. These include the following:

- The new Summers Quay development in Stalybridge which has been fitted with a dedicated full fibre internet connection, and each of the 67 apartments also has its own full fibre link and Gigabit router. This full fibre broadband service is available to all Summers Quay residents and provides a connection speeds up to 200Mb/s with prices for a 50Mb/s connection only £15 per month. The service provider is SimplyIP a Manchester based Alter-Net (Alternative Internet Service Provider) who are a founding member of the Digital Coop.
- Clarendon Industrial Estate in Hyde is a small industrial site with a cluster of businesses including ADXBA, who are a specialist digital signage company employing around 20 people, and AP Patterns, who are industrial pattern makers. Both companies are increasingly reliant on fast reliable Internet connectivity but poor connectivity in the area is causing operational issues and one has already considered moving away from Tameside to an area with better Internet provision. By working with the DCMS Full Fibre Voucher Scheme, which provides businesses with up to £3,000 to help with fibre connection costs, and the TDIC, both businesses are now having new fibre connections with services provided by Coop members.
- Kings Grange in Audenshaw is a new Taylor Wimpey development. Phase 1 is complete but residents are only receiving Internet speeds of 4Mb/s or less. Working with one of the Coop members and using the Government Better Broadband Scheme funding, the Tameside fibre is being used to support a fixed wireless internet connection that will be located to the top of one of our lighting columns and which will provide residents with an alternative internet service which is the same price as conventional broadband but is running at 100Mb/s. To date over 20 homes have already subscribed.
- Working with Taylor Wimpey in Hyde we are planning a full fibre to premise infrastructure for the new Clarendon Road development. Initially covering 70 new builds Taylor Wimpey will install the ducting (which the Council will supply) to each home and around the site, and then this will be handed over the Council as part of the adoption process. This new infrastructure will then be made available to the Coop so it can install fibre and Coop members can offer services to residents.
- Other local business including Wood ICT located in Pattern House Stalybridge, TMJ Contractors, Cavendish Street, Ashton, Rhino Design, Hyde and JDA Architects, Denton already have, or are in the process of ordering fibre connectivity via Coop members using the DCMS Gigabit voucher scheme.

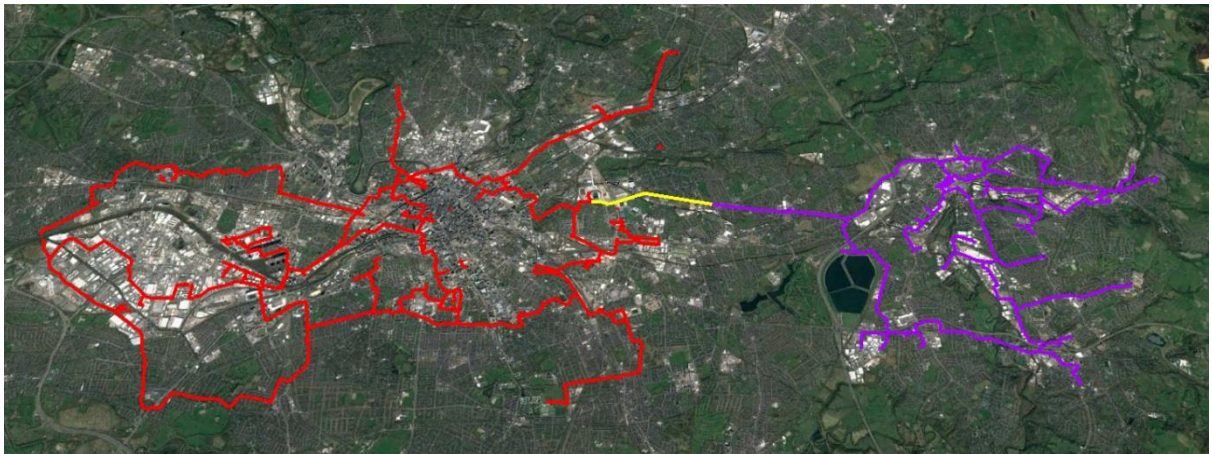
Schools Connectivity

- A number of schools including Rayner Stephens, Denton Community College and Hyde Community College have already or are in the process of ordering fibre connectivity via Coop members. Discussions are also taking place with the Department of Digital, Culture Media and Sport (DCMS) to secure funding which will enable a number of primary schools in Tameside to also be connected to the fibre including a cluster of 5 around Rayner Stephens in Dukinfield/Newton. This would only be available to Tameside and confirmation that the scheme can go-ahead, including the number of eligible schools is expected in October 2018. Other potential applications being discussed include Tameside Pupil Referral Service at Whitebridge and Elmbridge Colleges.

Northern Peering Point Connectivity

- A key element to the successful commercialisation of the Tameside Fibre Network was having a direct link into the Northern Internet Peering Point (LINX Manchester), which is based at Manchester Science Park. It is the UK's second largest Internet exchange³ and direct access to this facility enables Telcos and ISPs who are members of the TDIC to access high volume Internet backhaul at wholesale prices.
- To enable this direct "dark fibre" connection to LINX Manchester we have worked with TfGM to install fibre along the route of the Metrolink from Ashton to Piccadilly. This work is now complete and the final connection to LINX Manchester via the "The Loop"⁴ network is also in place. The Loop are themselves members of the Coop as are "The Network People Limited (TNP), who are the first ISP to use this dark fibre connectivity to deliver wholesale Internet into the Tameside fibre network. The Council's future Internet connectivity (post Udata) will also be provided by TNP using this fibre link.

2.10 The map below shows the Tameside Digital Infrastructure in purple with the connection via the Metrolink ducting to The Loop network with runs around the City Centre and to the Northern Peering Point.



Greater Manchester Pension Fund (GMPF)

2.11 The completion of the fibre down the tram-side ducting to Manchester also means that we have now been able to complete and light the fibre connection to GMPF. This new connection will be brought in to use as part of the wider migration from the Udata network in the next couple of months.

CCTV Network

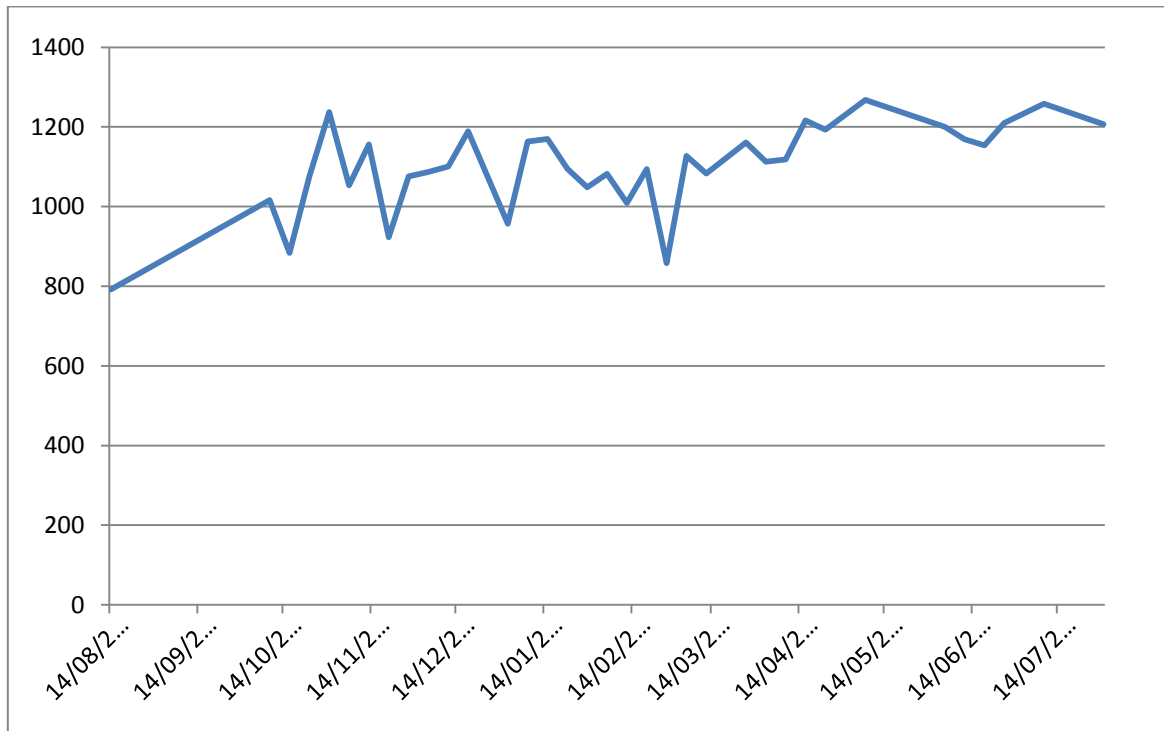
2.12 Now the Fibre network is in place it can be used to connect our fleet of CCTV cameras to the control room in Dukinfield. Not only will this save on BT line rental costs but it also means much higher quality images can be captured. The first such "proof of concept" site in Ashton (Outside Lidl) has now been completed and is fully operational. The new digital CCTV camera is mounted on top of one of the new LED lamp columns alongside a SWIFT Wi-Fi transmitter using a bracket designed by the Council. Both devices share the "fibre to the column" to provide connectivity to the Dukinfield Control Room and Internet backhaul respectively. Priority works to replace broken and failing camera's in Ashton Town Centre with new equipment based on this model is also now being planned and a capital bid for a wider programme of upgrades and replacements to the CCTV fleet is being developed.

³ The London Internet Exchange (LINX) is the largest Internet Exchange in the UK and it is itself the second largest in the world with the New York IX the largest.

⁴ The Loop are a Manchester based subsidiary of Gamma Communications and they operate a fibre ring network around the City centre.

SWIFT Town Centre Wi-Fi

2.13 The fibre network is also providing the connectivity for 47 free to use SWIFT Public Wifi Access points across all the main town centres. Originally given the green light in 2016 as one of 16 for 16 pledges the network provides the general public with high speed, monitored and controlled access to Internet via a simple single sign on system provided by local company Purple Wi-Fi. There are no restrictions on services that can be accessed – so everything from downloading music and films, to email, browsing and gaming can be freely done. Websites access is restricted to the same categories as per our public libraries PC’s. The chart below show weekly usage across Tameside for the last 12 months with an average of around 1,200 unique logins per week.



2.14 Later this year following completion of the move to the dark fibre network another 60 SWIFT points will be added the Network. These will include all the public wifi access points currently provided in Council buildings such as Libraries, Town Hall and Customer Services. This will mean a single SWIFT login will provide free Internet Access across 8 Tameside Town Centres and 40 Council buildings.

Fibre Ready Lamp Columns & 5G

2.15 The “fibre ready” lamp columns (as are being used for the Kings Grange connectivity and Ashton (LIDL) proof of concept) also present a unique opportunity for Tameside to play a key role in the development and deployment of 5G mobile network. Unlike previous mobile networks that use masts, 5G relies on small cell technology which has a limited 200m coverage radius. (Similar to the existing SWIFT Wi-Fi access points). This means that hundreds of 5G transmitters are needed to provide an area like Tameside with coverage and street lighting columns provide an ideal platform for the transmitters to be mounted on. However, because of the high speeds that 5G will operate at (1GB as compared to 40Mb for 4G) each transmitter has to be connected to a fibre backbone. Whilst the Greater Manchester Combined Authority (GMCA) 5G Test Pilot bid has been unsuccessful, Tameside has already expressed an interest in being a “Fast Follower” with the DCMS 5G Team so that the borough is amongst the first areas of the UK to have the service available.

Ashton Old Baths Data Centre & Digital Exchange

2.16 The new Data Centre in Ashton Old Baths will become a crucial digital hub not only for the Council’s and NHS computer systems but also for the telecommunications companies

delivering services through the Coop. ISPs need rack space where they install their telecommunications equipment and “light” the fibre cables. Traditionally this has only been possible in BT exchanges, access to which are restricted and requires an application process that is both complex and then expensive to service. In Tameside we will have the Ashton Digital Exchange within our new Data Centre and 8 Mini Digital exchanges around Tameside that are supplier neutral and available to all Coop members at low rental prices.

- 2.17 To bridge the gap until the new Data Centre is operational, temporary facilities in Ashton Old Baths and Ashton Central Library have been put in place, which means we can continue with the work to migrate our connectivity away from the Udata network and also provide rack space for Coop members to deliver their services from. Rack space in the hospital’s Data Centre is also being used by the Council to support the migration from Udata and to provide a Disaster recovery site for key Council systems in the future.

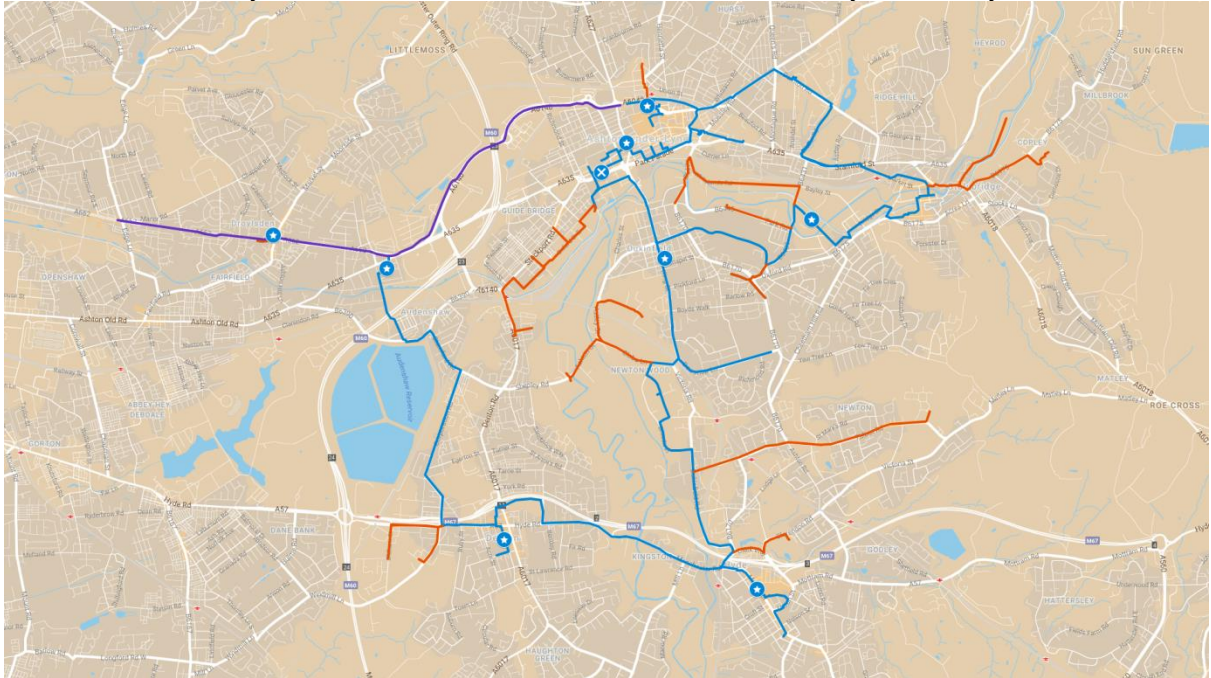
DDCMS Local Full Fibre Programme Wave 2 Funding

- 2.18 In January 2018 the DCMS announced a second round of LFFN funding. Greater Manchester Combined Authority (GMCA) coordinated a pan-Manchester **£23,800k** bid involving 10 local authorities, Police, Transport for Greater Manchester and Greater Manchester Health & Social Care Partnership with the aim of increasing fibre to the premise coverage across Greater Manchester from 2% to 25% by 2020. This approach was approved by GMCA on 26 January 2018.
- 2.19 The Tameside element of the bid was **£2,120k** and based on expanding our existing re-use of public assets model, with further commercialisation through the Digital Cooperative. Working with Network Rail and using their track side troughs, the submission involves expanding the fibre infrastructure to an additional 23 CCTV sites and public sector buildings in Mossley, Hattersley, Broadbottom, Hadfield and Glossop. A full list of all the buildings being connected is listed at **Appendix 5**.
- 2.20 On 12 March 2018 DCMS confirmed that the GMCA bid for Wave 2 LFFN funding had been successful.
- 2.21 The Local Full Fibre Network (LFFN) programme is now considering a third wave of funding which will build on the principles and investment made in waves 1 and 2. Key partners in this would be LINX (The London Internet Exchange who also own and operate the LINX Manchester), Network Rail plus various cities, including Greater Manchester, Liverpool City Region, Blackpool, Sheffield, York and Kirklees. Ultimately this would have the potential to create a northern, distributed peering network that would fuel digital sector growth across the North and which would have Tameside and the Ashton Digital Exchange at the core.

3 WAVE 1 LFFN PROJECT UPDATE

- 3.1 The **£2,262k** DCMS grant is intended to both accelerate the deployment of fibre across Tameside and support its commercialisation. Key elements/deliverables of the successful Wave 1 bid are detailed below and the table at **Appendix 3**. Appendix 3 also details the complimentary elements of work funded through the Council’s Capital Scheme (approved by Executive Cabinet in Dec 2017).
- Additional 96 core fibre cable to be installed around the core figure of 8 network to provide additional capacity.
 - Additional 13.5km of ducting and fibre optic cables to connect high employment and industrial sites across Tameside.
 - Provision of a Digital Exchange facility in the new Data Centre being built at Ashton old Baths and 8 mini digital exchanges located across Tameside.
 - A new resilient fibre link to IX Manchester.

- 3.2 The map below shows the core resilient figure of eight fibre network that the Council and partners have developed (blue). In addition are the red spurs which are the additional ducting and fibre that the DCMS grant has enabled. It also shows the location of the new Digital Exchange (DX) located within the new Data Centre being built in Ashton old Baths and 8 Mini Digital Exchanges located around Tameside. The fibre installed in trackside ducting along the side of the Metrolink route is shown in purple and is only shown up to the Tameside boundary. The link does continue on down to Piccadilly in the City Centre.



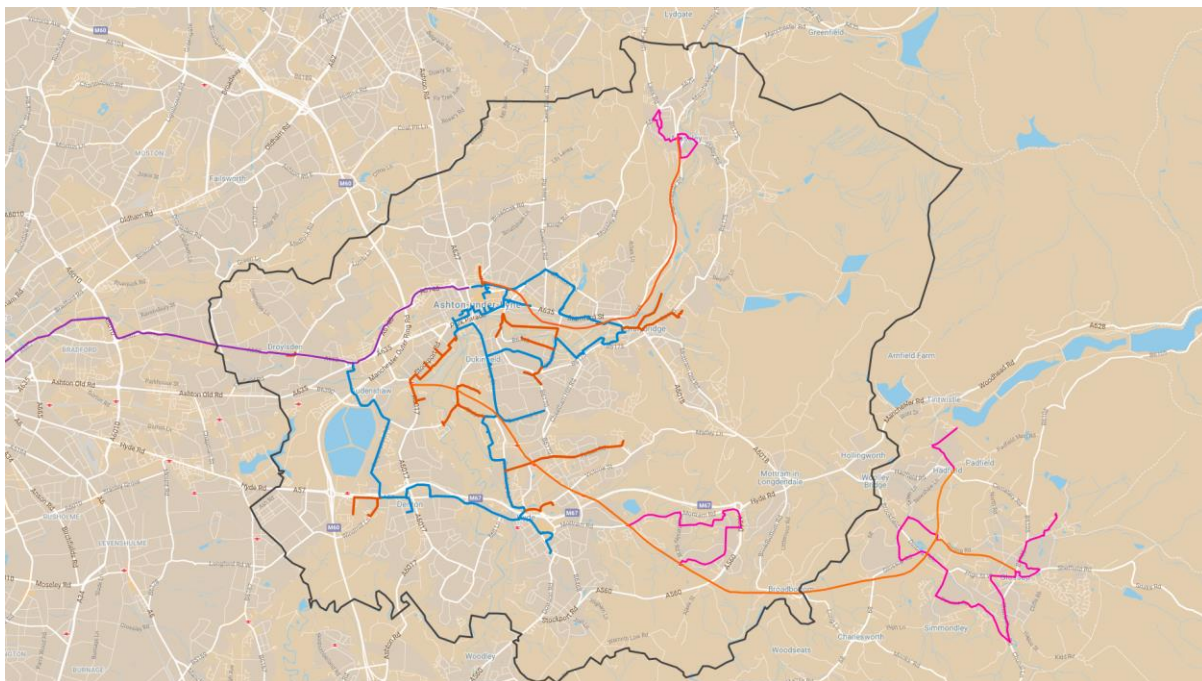
- 3.3 The Digital Exchange and Mini DX's are secure landing points (rack space) where ISP members of the Cooperative can locate their telecommunications equipment.
- 3.4 The Grant Funding Agreement was signed with DCMS in February 2018 and the table at Appendix 4 show progress towards completing both Tameside Capital scheme elements and DCMS funded elements. It also includes key management and performance data such as duct distances, number of fibre pairs installed, properties and businesses passed and costs.
- 3.5 Once the Tameside funded works and Wave 1 works are complete 35% of business and residential properties in Tameside will be within economical connection distance of the fibre network, and also any potential 5G roll-out. Shown in the table below. This compares with the national figure of 3% and 2% across Greater Manchester.

| Property type | Number within 200m | |
|---------------|--------------------|-----|
| Business | 3,826 | 52% |
| Residential | 33,960 | 33% |
| Total | 37,786 | 35% |

4 WAVE 2 LFFN PROJECT UPDATE

- 4.1 In January the DCMS announced a second round of LFFN funding. Greater Manchester Combined Authority coordinated a pan-Manchester £23.8m bid involving 10 local authorities, Police, Transport for Greater Manchester and Greater Manchester Health & Social Care Partnership with aim of increasing fibre to the premise coverage across Greater Manchester from 2% to 25% by 2020. This approach was approved by GMCA on 26th January.

- 4.2 With the exception of Manchester City Council, Transport for Greater Manchester and Tameside Council all other partners based their bid/requirements on a Public Sector Anchor Tenancy Model. This requires public sector partners to commit to lengthy contracts with telecommunications companies for fibre connectivity to 1500 key locations across the region. The capital costs for this new infrastructure are met by the private sector, with the contract awarded through a pre-tendered procurement framework. The businesses case for the investment is based on a 20 year payback period meaning long term rental agreements for these links will have to be signed.
- 4.3 The Tameside element of the successful bid is **£2,120k** and was based on expanding our existing re-use of public assets model, with the further commercialisation through the Digital Cooperative. Working with Network Rail and using their track side troughs, the submission involves expanding the fibre infrastructure to an additional 23 CCTV sites and public sector buildings in Mossley, Hattersely, Broadbottom, Hadfield and Glossop. A full list of all the buildings being connected is listed at **Appendix 5**.
- 4.4 In Broadbottom it is intended to use the new fibre connectivity to provide new SWIFT free public Wi-Fi into the village centre. The fibre network could then be used for any future CCTV requirements but also the intention is to work with a community broadband supplier such as B4RN⁵ to develop a high speed internet service for residents.
- 4.5 Expanding the network in Glossop and Hadfield means that the GPs and Medical Centres that Tameside and Glossop CCG are responsible for will have the same high speed connectivity as the rest of Tameside. The bid also included provision of an additional resilient link using track side troughs to LINX Manchester and across the City Centre.⁶



- 4.6 The DCMS announced that the Greater Manchester bid had been successful in March 2018. The due diligence process to move the project to a point where a funding agreement can be put in place is now underway. It has been agreed by Tameside, DCMS and GMCA that the Tameside element of funding will be moved out of the wider GM funding pot and added to the existing Wave 1 Grant Funding Agreement as an addendum. This will mean that work

⁵ B4RN is a professionally designed fibre optic broadband network, registered as a non-profit community benefit society, and run by a dedicated local team with the support of landowners and volunteers. They offer 1,000Mbps FTTH broadband to every property in coverage areas, costing households only £30 per month

⁶ Connection via the existing TfGM transide fibre at Piccadilly to the Oxford Road Corridor Project

on this new phase of work can commence in late summer with design and planning work already underway.

4.7 Key elements/deliverables of the successful Wave 2 bid are detailed below and in the table at appendix 3.

- Provision of a second diverse direct fibre route from the Tameside Digital Exchange into LINX Manchester Via Network Rail Infrastructure.
- Provision of a new direct fibre route from the Tameside Digital Exchange into Leeds Peering point with provision for 10 meet me access points along the route.
- Provision of a new direct fibre route from Tameside Digital Infrastructure to Glossop with meet me points at Hattersley, Hyde, Broadbottom, Hadfield and Glossop.
- Installation 10km of ducting and dark fibre infrastructure to connect Health and Public sector buildings in Hadfield and Glossop.
- Installation of 5km of ducting, dark fibre and a mini DX in Mossley and Hattersley to connect health and public sector buildings and CCTV equipment.
- Installation of a new cross city centre fibre optic cable from Piccadilly Station to meet me point at Oxford Road Corridor project.

4.8 Once the Wave 1, Wave 2 and the Tameside funded works are complete 42% of business and residential properties in Tameside will be within economical connection distance of the fibre network, and also any potential 5G roll-out. As shown in table below. This compares with the national figure of 3% and 2% across Greater Manchester.

| Property type | Total Number | Number within 200m | |
|---------------|--------------|--------------------|-----|
| Business | 7406 | 4,406 | 59% |
| Residential | 101,730 | 41,608 | 41% |
| Total | 109,136 | 46,014 | 42% |

5 RECOMMENDATIONS

5.1 As set out at the front of the report.

APPENDIX 1

Council Sites Connected to the Dark Fibre Network

| Tameside - Site Ref | Site Name | Street Address | Post Code |
|--------------------------|---|------------------------------------|-----------|
| ASHTONF01 | Dukinfield Town Hall | King Street, Dukinfield | SK16 4LA |
| HYDEF01 | Hyde Town Hall | Market Street, Hyde | SK14 1AL |
| STALYF03 | Stalybridge Civic Hall | Trinity Street, Stalybridge | SK15 2BN |
| CLARENCE ARCADE | Clarence Arcade | Stamford Street, Ashton Under Lyne | OL6 7PT |
| ASHTON091 | Ashton Market Hall | Ashton Under Lyne | OL6 6BZ |
| STALYF01 | Tame Street Depot | Tame Street, Stalybridge | SK15 1ST |
| DENTOF02 | Denton Centre | Acre Street, Denton | M34 2BW |
| ASHTON019 | Public Health | Ashton Under Lyne | OL6 7SR |
| TAMESIDE CENTRAL LIBRARY | Tameside Central Library | Ashton Under Lyne | OL6 7SG |
| DENTOF01 | Denton Town Hall | Market Street, Denton | M34 2AP |
| DROYLF02 | Ryecroft Hall | Manchester Road, Audenshaw | M34 5ZJ |
| DROYLF03 | Concorde Suite | Droylsden | M43 6SF |
| HYDE009 | Hyde Market Hall | Market Hall, Hyde | SK14 2QT |
| ASHTON099 | Dukinfield Crematorium | Hall Green Road, Dukinfield | SK16 4EP |
| ASHTON094 | Tameside General Hospital | Ashton Under Lyne | OL6 9RW |
| ASHTON004 | Connections Office/ Youth Offending | Ashton Under Lyne | OL6 7PT |
| MSCP ASHTON | MSCP ASHTON | BROOKDALE AVE | OL6 7UD |
| DROYLF01 | Droylsden Library | Manchester Road, Droylsden | M43 6EP |
| ASHTONF04 | Dukinfield Library | Concord Way, Dukinfield | SK16 4DB |
| STALYF02 | Stalybridge Library | Trinity Street, Stalybridge | SK15 2BN |
| DENTOF03 | Denton Library | Peel Street, Denton | M34 3JX |
| DROYL0010 | GM Pension Fund New Build(GMPF Plot 18) | Droylsden | M43 6EP |

APPENDIX 2

Medical and GP Surgeries being connected to the Dark Fibre Network

- 1) Tameside Hospital
- 2) Gordon Street Medical Centre
- 3) Stamford House Medical Centre
- 4) Willows Hospice
- 5) Staveleigh Medical Centre
- 6) Stalybridge Clinic
- 7) St Andrews House Medical Centre
- 8) Lockside Medical Centre
- 9) Grosvenor Medical Centre
- 10) Dukinfield Medical Practice (Davaar Site)
- 11) Dukinfield Medical Practice (Hollies Lane)
- 12) Dukinfield Town Hall Medical Practice
- 13) King Street Medical Practice
- 14) Dewsnap Lane Health Centre
- 15) Brooke Surgery
- 16) Clarendon Medical Practice
- 17) Donneybrook
- 18) Selbourne House
- 19) Union Street Clinic
- 20) Haughton Thornley Medical Centre
- 21) Ann Street Health Centre
- 22) Churchgate
- 23) West End Medical Centre
- 24) The Highlands Medical Centre
- 25) Guide Bridge Medical Centre
- 26) Crickets Lane Health Centre
- 27) Tame Valley Medical Centre
- 28) Penny Meadow Medical Centre
- 29) Chapel Street Medical Centre
- 30) Albion Medical Centr

APPENDIX 3

Tameside Capital and DCMS Grant funded elements

| Ref | Project component | Status | Funding | | | | | Impact |
|--------------------------------------|--|--|---------------------------------|--|---|----------------------------|----------------------------|---|
| | | | Public Partner Funding £000s | Council Investment in previous years £000s | Capital Funding approved Dec 2017 £000s | DCMS Wave 1 Grant £000s | DCMS Wave 2 Grant £000s | |
| Core Infrastructure Equipment | | | | | | | | |
| 1 | Ashton Old Baths data centre/digital exchange | Planning | | | 840 | 300 | | Service Resilience and cost avoidance. |
| 2 | Tameside-8 DX-PoPs | Under construction | | | | 610 | | Digital and service provider engagement; sector seeding in other centres. |
| 3 | 2 Additional Tameside DX-PoPs | Planning Awaiting Project Agreement | | | | | 160 | Digital and service provider engagement; sector seeding in other centres. |
| 4 | Dark Fibre Switches for sites added to fibre network and Core infrastructure | | | | 369 | | | Service Resilience and cost avoidance. |

| Ref | Project component | Status | Funding | | | | | Impact |
|------------------------------------|---|-------------------------------------|---------------------------------|--|---|----------------------------|----------------------------|---|
| | | | Public Partner Funding £000s | Council Investment in previous years £000s | Capital Funding approved Dec 2017 £000s | DCMS Wave 1 Grant £000s | DCMS Wave 2 Grant £000s | |
| Connectivity and Resilience | | | | | | | | |
| 5 | Tramside fibre install to IX Manchester, including contributions from: Manchester City Council GM Pension Fund | Complete | | 80 | | | | Public sector cost savings. Potential benefits sharing with private sector. |
| | | | 30 | | | | | |
| | | | 37 | | | | | |
| 6 | Additional Internet backhaul for resilience. | Complete | | | | 123 | | Additional fibre link from Clayton Hall Tramstop to Etihad Stadium to provide link to Gamma Loop Network. |
| 7 | Provision of a second diverse direct fibre route from the Tameside Digital Exchange into IX Manchester Via Network Rail Infrastructure. | Planning Awaiting Project Agreement | | | | | 98 | Service resilience. |
| 8 | Installation of a new cross city centre fibre optic cable from Piccadilly Station to meet me point at Oxford Road Corridor project | Planning Awaiting Project Agreement | | | | | 60 | Network resilience and public sector owned route to IX Mcr. |

| Ref | Project component | Status | Funding | | | | | Impact |
|-----------------------------|---|-----------------------|---------------------------------|--|---|----------------------------|----------------------------|---|
| | | | Public Partner Funding £000s | Council Investment in previous years £000s | Capital Funding approved Dec 2017 £000s | DCMS Wave 1 Grant £000s | DCMS Wave 2 Grant £000s | |
| Fibre Infrastructure | | | | | | | | |
| 9 | Ashton/Hyde fibre network, including contributions from: TC New Charter Housing Trust Ashton 6th Form College Tameside Hospital Pennine Care NHS Trust Tameside and Glossop CCG | Complete. | | 453 | | | | Service improvements and cost avoidance. |
| | | | 85 | | | | | |
| | | | 156 | | | | | |
| | | | 16 | | | | | |
| | | | 336 | | | | | |
| | | | 135 | | | | | |
| | | | 160 | | | | | |
| 10 | Tameside-8 ring 23km ducting and fibre | Under construction | | | 1,356 | | | Service Resilience and cost avoidance. |
| 11 | Enhance Tameside 8-ring (17km ducting and fibre) | Under construction | | | | 1,179 | | Digital and service provider engagement; sector seeding in other centres. |
| 12 | Deployment accelerator | Complete | | | | 50 | | Faster deployment of fibre network and setting up of Coop and other assets (Digital Exchanges). |

| Ref | Project component | Status | Funding | | | | | Impact |
|---------------|--|-------------------------------------|---------------------------------|--|---|----------------------------|----------------------------|--|
| | | | Public Partner Funding £000s | Council Investment in previous years £000s | Capital Funding approved Dec 2017 £000s | DCMS Wave 1 Grant £000s | DCMS Wave 2 Grant £000s | |
| 13 | Installation 15km of ducting and dark fibre infrastructure into Hattersley, Mossley, Hadfield and Glossop. | Planning Awaiting Project Agreement | | | | | 1,680 | Better connectivity for public buildings (Council and NHS) and CCTV Equipment. |
| 14 | Provision of a new direct fibre route from Tameside Digital Infrastructure to Glossop with meet me points at Hyde, Broadbottom, Hadfield and Glossop | Planning Awaiting Project Agreement | | | | | 80 | Improved connectivity. |
| 15 | 19 x Public buildings ftp connections (Ave distance 20m) | Planning Awaiting Project Agreement | | | | | 42 | Improved connectivity. |
| TOTALS | | | 955 | 533 | 2,565 | 2,262 | 2,120 | |

Fibre Infrastructure Management and Performance Data for Tameside funded works and DCMS Wave 1 works.

| Ref | Description | Status | % Complete | DCMS Funding | TMBC Funding | Metrolink | Total Ducting Available KMs ducting | Fibre Laid Cores | Access Points Number | Premises Passed on completion =<200m | | | | Premises Passed on completion =<50m | | | |
|-----|--|----------|------------|-------------------|-------------------|-----------------|--|---------------------|-------------------------|--------------------------------------|-------------|------------------|-----------|-------------------------------------|-------------|------------------|-----------|
| | | | | | | | | | | Residential | Business | Public & medical | Educ | Residential | Business | Public & medical | Educ |
| 1 | Pink Route - Tameside General Hospital to Stalybride | Complete | 100% | £1,179,000 | £1,366,000 | £120,000 | 2320 | 144 | 91 | 2239 | 199 | 26 | 1 | 1454 | 44 | 14 | 1 |
| 2 | Blue Route - Ashton Town Centre to TGH | Complete | 100% | | £103,097 | | 1330 | 144 | 24 | 8493 | 691 | 67 | 10 | 6781 | 349 | 38 | 4 |
| 3 | Red Route - Stalybride to Dukinfield | Ongoing | 90% | | £318,594 | | 4110 | 144 | 52 | 3177 | 253 | 34 | 4 | 2503 | 107 | 14 | 0 |
| 4 | Light Blue Route - Hyde to Denton | Ongoing | 95% | | £242,472 | | 3128 | 144 | 50 | 2070 | 190 | 18 | 4 | 1883 | 112 | 13 | 0 |
| 5 | Green Route - Dukinfield Globe Lane to Hyde | Ongoing | 95% | | £240,534 | | 3103 | 144 | 139 | 2343 | 467 | 30 | 3 | 1980 | 209 | 19 | 1 |
| 6 | Orange Route - Denton to Audenshaw | Ongoing | 95% | | £281,463 | | 3631 | 144 | 50 | 3134 | 50 | 9 | 6 | 2476 | 22 | 3 | 0 |
| 7 | TMBC funded - Ashton to Droylsden (Metrolink) | Complete | 100% | | | £64,000 | 4500 | 96 | 3 | 3668 | 101 | 17 | 4 | 3402 | 57 | 14 | 3 |
| | TMBC funded - Droylsden to Piccadilly | Complete | 100% | | | £56,000 | 5900 | 48 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | TMBC funded - Calyton Hall to Etihad | Complete | 100% | | £97,648 | | 810 | 96 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8 | DCMS funded Park Road | | | £63,850 | | | 628 | 96 | 19 | 181 | 118 | 0 | 0 | 120 | 56 | 0 | 0 |
| 9 | DCMS funded Whitelands Road | Ongoing | 60% | £152,597 | | | 1700 | 96 | 23 | 568 | 121 | 0 | 1 | 410 | 104 | 1 | 0 |
| 10 | DCMS funded Fifth Ave | Ongoing | 1% | £114,097 | | | 1300 | 96 | 21 | 106 | 143 | 2 | 1 | 76 | 75 | 0 | 1 |
| 11 | DCMS funded Spur to Shepley | Ongoing | 1% | £57,175 | | | 523 | 96 | 16 | 54 | 46 | 0 | 0 | 54 | 30 | 0 | 0 |
| 12 | DCMS funded Newton Business Park | | | £212,228 | | | 2277 | 96 | 41 | 2252 | 271 | 3 | 2 | 2155 | 194 | 2 | 1 |
| 13 | DCMS funded Northend Road | Ongoing | 95% | £98,014 | | | 1056 | 96 | 24 | 726 | 100 | 0 | 0 | 333 | 30 | 0 | 0 |
| 14 | DCMS funded St. Pauls Trading Estate | | | £95,494 | | | 1090 | 96 | 19 | 1524 | 94 | 15 | 2 | 159 | 38 | 6 | 1 |
| 15 | DCMS funded Turner Lane | | | £35,103 | | | 340 | 96 | 10 | 567 | 99 | 1 | 0 | 476 | 73 | 1 | 0 |
| 16 | DCMS funded Windmill Lane | | | £44,789 | | | 439 | 96 | 14 | 552 | 434 | 0 | 0 | 221 | 228 | 0 | 0 |
| 17 | DCMS funded Oldham Street | | | £80,635 | | | 786 | 96 | 22 | 139 | 307 | 0 | 0 | 84 | 183 | 1 | 0 |
| | DCMS Funded Cavendish Mill | Complete | 100% | £5,700 | | | 35 | 8 | 2 | 52 | 0 | 0 | 0 | 52 | 0 | 0 | 0 |
| | DCMS funded Summers Quay | Complete | 100% | £27,200 | | | 270 | 8 | 4 | 67 | 0 | 0 | 0 | 67 | 0 | 0 | 0 |
| | DCMS funded MossCare | | | £9,320 | | | 70 | 8 | 4 | 40 | 0 | 0 | 0 | 40 | 0 | 0 | 0 |
| 18 | DCMS Funding Clarendon Trading Estate | Ongoing | 95% | £74,715 | | | 628 | 96 | 23 | 267 | 28 | 1 | 1 | 219 | 18 | 1 | 0 |
| 19 | DCMS Funding Stockport Road / Guide Bridge | Ongoing | 60% | £230,366 | | | 2360 | 96 | 57 | 1741 | 114 | 9 | 3 | 1625 | 88 | 6 | 0 |
| | | | | £1,301,284 | £1,463,648 | £120,000 | 42334 | | 712 | 33960 | 3826 | 232 | 42 | 26570 | 2017 | 133 | 12 |

APPENDIX 5

Wave 2 Locations

Mossley

- 1 Penning Medical Centre, 193 Manchester Rd, Mossley, Ashton-under-Lyne OL5 9AJ
- 2 Mossley Medical Practice, 187 Manchester Rd, Mossley, Ashton-under-Lyne OL5 9AB
- 3 Mossley Medical Centre, Market St, Mossley, Ashton-under-Lyne OL5 0HE
- 4 Mossley Fire Station, 19-21 Anthony St, Mossley, Ashton-under-Lyne OL5 0HU
- 5 Mossley Library, Stamford St, Mossley, Ashton-under-Lyne OL5 0HR (mini DX Location)
- 6 CCTV Camera's 56, 57, 58
- 7 CCTV Camera's 59, 60, 61

Hattersley, Glossop and Hadfield

- 8 Manor House, 82 Brosscroft, Hadfield, Glossop SK13 1DS
- 9 Manor House Surgery, Manor St, Glossop SK13 8PS
- 10 Lambgates Health Centre, Wesley St, Hadfield, Glossop SK13 1DJ
- 11 Simmondley Medical Practice, 15 Pennine Rd, Glossop SK13 6NN
- 12 Howard Medical Practice, Howard St, Glossop SK13 7DE
- 13 Cottage Lane Surgery, 47 Cottage Ln, Glossop SK13 6EQ
- 14 Hattersley Group Practice, Hattersley Rd E, Hyde SK14 3EH
- 15 The Hub, Stockport Road, Mottram in Longdendale, Hattersley SK14 6NT
- 16 Glossop PCC – George Street, Glossop, Derbyshire, SK13 8AY
- 17 CCTV Camera's 52 & 91
- 18 Glossop Fire Station, Whitfield Park, Glossop, SK13 8LG
- 19 Glossop Ambulance Station, 59 Chapel St, Glossop SK13
- 20 Glossop PCC – George Street, Glossop, Derbyshire, SK13 8AY
- 21 Hollingworth Clinic - Market St, Hollingworth, Hyde, SK14 8HR
- 22 The Smithy Surgery - 4 Market St, Hollingworth, Hyde SK14 8LJ
- 23 Awburn House - Awburn House, Mottram Moor, Mottram, Hyde SK14 6LA

Agenda Item 6

| | |
|--|---|
| Report To: | STRATEGIC PLANNING AND CAPITAL MONITORING PANEL |
| Date: | 3 September 2018 |
| Reporting Officer: | David Moore, Director of Growth |
| Subject: | VISION TAMESIDE PHASE 2 – PROGRESS UPDATE |
| Report Summary: | This report provides a progress update on works to complete the Vision Tameside Phase 2 development. |
| Recommendations: | That the Panel notes and comments on the contents of the report. |
| Links to Community Strategy: | The proposals contained in this report will support the delivery of the community strategy. |
| Policy Implications: | In line with approved policy. |
| Financial Implications: (Authorised by the section 151 Officer) | <p>The final approved budget for this project is now £62.731m. However there are several costs as outlined below that still need to be finalised to ensure that they can be contained within this budget;</p> <ul style="list-style-type: none">• The final cost to complete from Robertson's need to be received;• The cost of recant and associated building works (ensuring that all staff are accommodated in suitable accommodation);• Any insurance provision that is required. <p>It is imperative that these are finalised as soon as possible .</p> |
| Legal Implications: (Authorised by the Borough Solicitor) | <p>The key purpose of the report is to provide an update on progress.</p> <p>The early works agreement between the LEP and Robertson's enabled due diligence to be carried out and remobilisation on site to continue works. The early works analysis is fundamental to the insurance contingency of £1.1m and how this will be used to ensure any contingent building risks are managed into the future as Carillion's demise affects the latent building defect warranties provided by them, which will now have little or no value. Clearly, the effect of having not agreed additional capital and a way forward would be to create additional cost and risk to the Council as well as failing to achieve the economic outcomes this project seeks to achieve for taxpayers. That said the revised capital requirement for this project requires the whole capital programme to be reviewed to ensure it remains affordable and the legal obligation to achieve a balanced budget as that is currently underway.</p> <p>An early works order is mainly an issue for the LEP. The master contract is between the Council and the LEP. It is the LEP who contracted Carillion. The LEP have replaced Carillion but the LEP has no option but to require a new contractor to comply with the terms of the master contract, unless the Council agrees to vary the master contract to accommodate requests from a new building contractor. Contract changes are expected to only reflect minor changes of revised costs and programme delivery using insurance</p> |

to manage any contingent risks.

Contract arrangements need to be finalised with both Cushman & Wakefield , the LEP and Saffer Cooper as a matter of expediency. The early works was to enable effectively remobilisation pending completion of a due diligence exercise, which hasn't completed. Para 3.3 is an additional arrangement in addition to contractual requirements and do not waive any rights or obligations under the contract.

At present we are waiting for a programme to enable the Council to enter into contract. It is accepted that the dates will not be set in stone until the contract is entered into, but to date there is no formal indicative programme.

Clarity will need to be provided going forward in respect of Public Realm and Recant costs, accepting that the Public Realm costs were always outside this project's financial envelope. Once the contract is resolved and the building programme back on track, it will be necessary to address the recant plan expediently to ensure service delivery, and estate costs for service delivery going forward.


A further report on the operation of the whole administrative estate will need to be presented to Executive Cabinet outlining the recant strategy and costs of the same.

Risk Management:

Risk management is addressed within the body of the report.

Access to Information:

The background papers can be obtained from the author of the report, Ade Alao, Head of Investment and Development, by:

 Telephone: 0161 342 2795

 e-mail: ade.alao@tameside.gov.uk

1. INTRODUCTION

- 1.1 Vision Tameside Phase 2 (VTP2) creates a new Shared Service Centre for the Council and its partners alongside a new Advanced Skills Centre for Tameside College and retail space in Ashton town centre.
- 1.2 Following the liquidation of Carillion on 15 January 2018, the Council moved swiftly to implement measures required to secure the site, appoint an alternative contractor, remobilise the project and approve a package of works to complete the development.
- 1.3 This report presents a further progress update since the last report to the Panel on 9 July 2018.

2. PROGRESS UPDATE

- 2.1 The LEP signed an Early Works Agreement with Robertson Construction Group Limited on 13 February 2018, initially for an 8-week period, which was due to terminate on 13 April 2018. The LEP subsequently advised the Council that it had signed further variations to extend the Early Works Agreement until 2 July 2018 and more recently until 30 September 2018.
- 2.2 A process was established whereby Cushman & Wakefield, the Council's Independent Client Advisers, carried out an independent review of each individual sub-contractor work package submitted by the LEP and made recommendations to the Council before approval. The Council has approved 29 sub-contractor work packages to date with just one outstanding associated with the Waterboard Building Façade.
- 2.3 The site was remobilised with the full complement of the site team in place and all health and safety arrangements, including plans, signage and audits completed. There is now an average of 130 operatives on site daily and this is anticipated to increase by up to 25 in the next few weeks to an optimum level.
- 2.4 Good progress is generally being made on the project with approximately 35% of the Robertson works now completed. Roofing and façade works are almost complete. The works currently being undertaken include mechanical and electrical installations, installation of fitted furniture and equipment, brickwork, some external works and installation of ceilings and partitions. Finishing trades are due to commence soon.
- 2.5 Four payment applications have been submitted by the LEP to date and paid by the Council following valuation, certification and recommendation by Cushman and Wakefield. A fifth has recently been submitted and is currently being reviewed.
- 2.6 6 apprentices are currently engaged on the project including 2 on joinery, 3 on mechanical and electrical and 1 on brickwork.

3. FINANCIAL IMPLICATIONS

- 3.1 Table 1 below, sets out the projected cost to complete position, which was included in the report to the Council Executive Cabinet on 20 June 2018. Approval of the additional funding of £9.4 million to enable the project to be completed was agreed.

| Budget Heading | Approved Budget | Latest Invoiced Cost Position 20/4/18 | Remaining budget | Additional Cost to Complete plus Other Programme Costs | Total Projected Costs | Variance under spend/ over spend |
|--|-------------------|---------------------------------------|------------------|--|-----------------------|----------------------------------|
| | (£000) | (£000) | (£000) | (£000) | (£000) | (£000) |
| Construction Contract | 38,425 | 32,006 | 6,419 | - | 32,006 | -6,419 |
| Construction Agreed Change Orders | 500 | 230 | 270 | 270 | 500 | - |
| Robertson Cost to Complete | - | 11 | -11 | 13,509 | (c) 13,520 | 13,520 |
| Additional LEP Costs to Complete | - | - | - | 640 | (d) 640 | 640 |
| Total Construction Cost | (a) 38,925 | (b) 32,247 | 6,678 | 14,419 | 46,666 | (e) 7,741 |
| Demolition | 3,298 | 3,249 | 49 | (f) 75 | 3,324 | 26 |
| Total Construction and Demolition Costs | 42,223 | 35,496 | 6,727 | 14,494 | 49,990 | 7,767 |
| Project Costs Outside of LEP Contract | 10,581 | 5,424 | 5,157 | 5,929 | 11,354 | (g) 772 |
| Project Costs Before TMBC Contingency | 52,804 | 40,920 | 11,884 | 20,423 | 61,344 | 8,539 |
| Project Contingency and Insurance | 587 | - | (h) 587 | 1,387 | 1,387 | (i) 800 |
| Total Project Costs | 53,392 | 40,921 | 12,471 | 21,810 | 62,731 | 9,339 |

3.2 The approved funding includes provisional sums, contingencies, risks and insurance allowances to mitigate the risk of further funding requirements.

3.3 A process is being established whereby the LEP and Robertson issue Early Warning Notices (EWNs) where any issues are identified that might have cost programme implications. The EWNs are then independently reviewed by Cushman and Wakefield before making a recommendation to the Council. This process is critical in ensuring that the project is delivered within the Council's approved funding and programme envelope.

4. EXTERNAL FUNDING

4.1 The Council received a formal funding agreement from the Greater Manchester Combined Authority (GMCA), dated 13 September 2016, for £4,060,000 Skills Capital funding.

4.2 The Council has now claimed £4,000,000 towards the construction costs and will continue to submit quarterly claims to the GMCA until the project is complete. These quarterly claims will claim the fees of the GMCA's independent Project Monitor.

4.3 The last Skills Capital monitoring visit took place on 2 July 2018. The Independent Monitor included the following comments in their report to the GMCA: “overall we feel that the Council has taken a very responsible and measured approach to manage what could be a potentially disastrous situation for a major public project”.

5. CONTRACT AND PROGRAMME

5.1 The main construction programme is currently projected to complete before the end of 2018. However, the programme remains provisional until the completion of formal contracts.

5.2 Good progress is reported on the contract negotiations, but it is understood that there are still a small number of commercial points that remain outstanding.

5.3 A 2/3-week demobilisation period will be required following practical completion of the building, to allow for dismantling the site compound, making good of the external areas and completing works to provide safe temporary access and servicing to the building.

5.4 A phased recant period will commence following demobilisation for a period of up to 12 weeks and will be coordinated with the Council, the College, Wilkinson’s and other occupiers within the Council’s demise.

5.5 Work to commence the phased delivery of permanent public realm works around the building will start once the phased recant has been completed.

5.6 A further update on the programme will be provided to the next meeting of the Panel.

6. PROJECT GOVERNANCE

6.1 The Vision Tameside Project Board continues to meet on a six-weekly basis and is chaired by the Deputy Executive Leader. The role of the Project Board is to keep the project on course by providing oversight and direction within the overall approval by the Council although it provides no governance or decision making which remains that of Cabinet.

6.2 The Project Team for the wider Vision Tameside programme has been re-established and chaired by the Director of Growth, meeting on a fortnightly basis. It plans and reviews progress against key elements of the programme such as recant, ICT, public realm, FM and the working differently agenda, and reports to the Project Board.

6.3 Cushman & Wakefield are retained as Independent Client Advisers to provide independent assurance to the Council, Value for Money advice and to act as project monitor until project completion. Sean Stafford of Saffer Cooper continues to support the Council on the project in a Critical Friend role. Both contracts and Duty of Care agreements in relation to both these arrangements are in the process of being resolved.

7. RISK ASSESSMENT

7.1 The primary high-level risks, impacts, and mitigation to the project are set out in the table below:

| Risk | Impact | Mitigation |
|-------------|-----------------------------------|-------------------------|
| Financial | Inability to complete the project | • Prudent allowance for |

| | | |
|---------------------------|--|---|
| | within the approved funding. | contingency <ul style="list-style-type: none"> • Robust Early Warning and Change Control processes |
| Programme | Delay to programme | <ul style="list-style-type: none"> • Robust Early Warning and Change Control processes • Timely contract completion |
| Community and Stakeholder | Reputational damage with the local community and stakeholders. | <ul style="list-style-type: none"> • Implementation of project communication plan |
| Economic | Non-realisation of the anticipated economic benefits from the project. | <ul style="list-style-type: none"> • Completion of the project will safeguard that the benefits are realised |
| Education | Major disruption to Tameside College's operations for the 2018/19 academic year. | <ul style="list-style-type: none"> • Contingency planning with Tameside College to minimise disruption |

8. CONCLUSION

- 8.1 The Council has moved swiftly to implement measures required to secure the site, appoint an alternative contractor, remobilise the project and approve a package of works to complete the development. VTP2 is amongst the first public sector projects of this scale affected by Carillion's liquidation to be back on site on the route to completion. Many similar projects remain stalled with increasing costs and delivery uncertainty.
- 8.2 It is critical that contract completion for a number of contracts and consultants relating to this project are achieved as soon as possible to mitigate cost and programme risks to the project.

9. RECOMMENDATIONS

- 9.1 As set out at the front of this report.

Agenda Item 7

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| Report To: | STRATEGIC PLANNING AND CAPITAL MONITORING PANEL |
| Date: | 3 September 2018 |
| Reporting Officer: | Ian Saxon – Director Operations and Neighbourhoods |
| Subject: | ASSET MANAGEMENT (CAPITAL REPAIR SPEND ON THE COUNCILS PROPERTY) |
| Report Summary: | The attached report is intended to update members of the Strategic Planning and Monitoring Capital Panel in regard to capital repair spend on the Councils property. |
| Recommendations: | That Strategic Capital Panel Members recommend to Executive Cabinet the spend associated with statutory compliance capital repairs for the period June 2018 of £9,718.70. |
| Links to Community Strategy: | To support the delivery of the objectives of the Community Strategy. |
| Policy Implications: | Expenditure in line with financial and policy framework. To assist in delivering a balanced budget and support the sustainability of the local economy. |
| Financial Implications: (As authorised by the Section 151 Officer) | <p>The Capital Programme includes an earmarked resource of:</p> <ul style="list-style-type: none">• £2.5m for the Refurbishment of Capital Assets (£1.25m in 2018-19 and £1.25m in 2019-20)• £1.812m for Property Assets Statutory Compliance works (£0.182m in 2018-19 and £1m in 2019-20). <p>Works to date have been reported to the Strategic Planning and Capital Panel retrospectively as completed where urgent or sought approval in advance where not urgent. The use of these funds should be determined by the Council's Estate Strategy and Asset Management Plan. The Earmarked resource for the refurbishment of Capital Assets is currently on hold due to the Capital Prioritisation process. A more detailed business case and strategy for the use of the Statutory Compliance earmarked funds will be presented to members. This will set out how these resources will be prioritized and informed by the Estates Strategy and Asset Management Plan, to ensure effective use of limited resources.</p> |
| Legal Implications: (As authorised by the Borough Solicitor) | The challenge to the Council is to ensure that its estate makes an effective contribution to improving the council's financial and business performance; the service delivery agenda; resolving the pressure on demands for estate capacity; and achieving change with minimal capital expenditure. We need to ensure that the buildings we need are fit for purpose and congruent with strategic service delivery. Accordingly, we need to have much more clarity and understanding as to the cost of ongoing repairs and maintenance and whether they are value for money. We need to ensure that any repairs undertaken to properties fall within benchmarking to ensure achieving value for money. |
| Risk Management: | The ownership and use of property carries with it a number of risks including health and safety, economic, financial, service delivery, statutory compliance and maintenance risks. It is |

therefore proposed to develop a risk register as part of the strategic review of the Councils assets to identify and manage risks.

Access to Information:

Any further information can be obtained from the report author, Alison Lloyd Walsh, Head of Environmental Services, on:

Telephone: 0161 342 3332

e-mail: alison.lloyddwalsh@tameside.gov.uk

1. INTRODUCTION

- 1.1 This report provides details in regards to the capital spend on statutory compliance repairs on the Councils buildings during the period of June 2018 .

2. BACKGROUND

- 2.1 The Council has a duty to ensure that its buildings provide a safe and effective physical environment for staff and services to operate from. The monitoring and regulation of this is undertaken by a series of statutory checks across a range of requirements e.g fire safety , asbestos management and electrical safety. These checks are carried out at fixed intervals and reports produced to state condition and also inform in regard to remedial works that need to be undertaken to ensure compliancy. These notified repairs and upgrades to building fabric and condition are the subject of this report.
- 2.2 In addition to compliance issues informed by the regular statutory checks there are in addition repairs and replacements identified during the day to day management of our buildings. These may be repairs and replacements brought about by one off events such as vandalism and extreme weather or they may be due to breakage or failure during normal operations. If the issue is deemed to be causing a serious risk it will require immediate rectification. Where the costs of replacement and repair are deemed to be of benefit in regards to the Councils capital assets then costs are met from the statutory compliance fund.

3. ITEMISATION OF SPEND – JUNE 2018

| Building | Work Undertaken | Cost |
|-----------------------------|--|-----------------|
| Hyde Depot | Replacement of collapsed flooring | 573.02 |
| Loxley House | Replacement fire door | 1,999.40 |
| Ashton Town Hall | Enhancement of fire doors | 448.72 |
| Guardsman Tony Downes House | Replacement electrical circuit | 1,046.46 |
| Ryecroft Early Years Centre | Emergency lighting system upgrade | 382.29 |
| Denton Town Hall | Fire protection upgrade to basement area | 3,877.81 |
| | Total Spend | 9,718.70 |

4. RECOMMENDATIONS

- 4.1 As set out on the front of the report..

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| Report To: | STRATEGIC PLANNING AND CAPITAL MONITORING PANEL |
| Date: | 3 September 2018 |
| Reporting Officer: | David Moore – Director of Growth |
| Subject: | EDUCATION CAPITAL PROGRAMME UPDATE |
| Report Summary: | <p>This report advises members of the Panel on the latest position with the delivery of the Council's Education Capital Programme and seeks the recommendation of various approvals as set out in the report.</p> <p>The report also outlines the impact of the delays that have materialised with the delivery of this year's Education Capital Programme following the liquidation of Carillion and the implications with the recently approved arrangements with the LEP and its new delivery partner, Robertson Group.</p> |
| Recommendations: | <p>That the Panel:</p> <ol style="list-style-type: none">1. Notes the contents of the report and the updates on the Basic Need Funding and School Condition Allocation Funding schemes as outlined in the report.2. Notes the impacts of the delays that have materialised with the delivery of this year's Education Capital Programme and the measures being taken to address these.3. RECOMMENDS TO CABINET approval of the proposed changes to the Education Capital Programme as outlined in Appendix 1 (Basic Need Funding Schemes) and Appendix 2 (School Condition Allocation Funding Schemes). |
| Links to Community Strategy: | The proposals contained in this report will support the delivery of the community strategy. |
| Policy Implications: | In line with approved policy. |
| Financial Implications: | Basic Need Grant |
| (Authorised by the section 151 Officer) | <p>The council has £10,846,790 of Basic Need Funding available to spend in 2018/19. This is a balance of unspent grant from previous years – the Council did not receive any allocation in 2018/19. Notification has been received of an allocation of £4,800,000 for 2019/20 and nil for 2020/21.</p> <p>Appendix 1 of this report identifies that grant has been earmarked for schemes totalling £9,402,078 which have previously been reported to the Strategic Planning and Capital Monitoring Panel and are included on the Council's capital programme. Appendix 1 identifies additional funding required of £41,000 and a virement of budget between schemes of £505,000. These changes will bring the total amount earmarked to £9,443,078. There is a balance of unallocated basic need funding and plans are being developed with schools to utilise these funds to provide the additional capacity required from September 2019 onwards.</p> |

School Condition Grant

The Council has £2,558,849 of School Condition funding available to be spent during the 2018/19 financial year, to improve and maintain the school estate. Appendix 2 identifies amounts previously approved and earmarked of £1,167,986 and proposed changes of £1,434,000, bringing the total value of earmarked schemes to £2,601,986. Schemes earmarked against this funding currently exceed available funding by £43,137 although it is anticipated that some schemes will slip into 2019/20 and will be funded from that year's allocation.

A detailed review of all earmarked schemes in 2018/19 continues to be undertaken and it is anticipated that resource will be identified from other earmarked schemes where costs are now expected to be less than budget. The allocation of 2018-19 School Condition funding must be spent within the financial year to which it relates otherwise there is a risk that the amount will need to be returned to government.

Legal Implications: (Authorised by the Borough Solicitor)

It is a statutory requirement for the Council to set a balanced budget. It is important that the capital expenditure position is regularly monitored to ensure we are maintaining a balanced budget and to ensure that the priorities of the Council are being delivered and achieving value for money.

The Council has clear duties under the education legislation to ensure its schools are properly maintained and fit for purpose to ensure the best possible environment within which to study and develop. This includes ensuring allocated monies are spent appropriately where and when required to avoid a possible challenge to these duties.

It is really important that the Council produces a strategic estates strategy for its schools and there is a clear understanding where places are to demonstrate we are meeting our statutory duties.

The Council has a strategic procurement arrangement in place with the LEP and in the first instance must go through the schedule 3 arrangements or any other appropriate mechanism under the contract to secure delivery of the projects to ensure building and price risk properly managed by the LEP who are required to secure a vfm judgment on each project. Should the LEP not be able to deliver the projects and advise the Council in accordance with the tight timescales set out under the contract then the Council will need to seek alternative arrangements in line with procurement rules and the Council's own financial arrangements.

Going forward working with STAR there must be clear GOVERNANCE where alternative arrangements are used (para 3.2) to ensure that officers do not fall foul of the inevitable accountability as there can be no justification in light of the new contracts being in place.

The schedule appended at 1 needs to have clarity as to who doing the work so that they can be held accountable through the contracts.

Risk Management:

Risk management is addressed within the body of the report.

Access to Information:

The background papers can be obtained from the author of the report, Ade Alao, Head of Investment and Development, by:



Telephone: 0161 342 2795



e-mail: ade.alao@tameside.gov.uk

1. INTRODUCTION

- 1.1 This report provides an update on the latest position with the Council's Education Capital Programme 2018/19 and seeks recommendation for approval of various proposals in line with Council priorities.
- 1.2 The Council's powers to provide and maintain educational facilities are set out in the Education Act 1996. The Council also has a statutory duty under Section 14 of the Education Act 1996, to secure sufficient and suitable places for pupils in primary and secondary schools in its area.
- 1.3 The government allocates funding for school buildings under a number of categories, the three main ones are described in Section 2 of this report.
- 1.4 Strategic Planning and Capital Monitoring Panel (SPCMP) is requested to note the content of the report and the updates on the Basic Need Funding and School Condition Allocation Funding schemes as outlined in the report. The report also seeks that the Panel recommends approval of the proposed changes to the Education Capital Programme as outlined in **Appendix 1** (Basic Need Funding Schemes) and **Appendix 2** (School Condition Allocation Funding Schemes).

2. FUNDING AND FINANCIAL POSITION

- 2.1 The government allocates ring fenced capital grant funding for school buildings under the following main categories:

Basic Need Funding

- 2.2 Basic Need Funding is allocated to each local authority to create new places in schools. The table below sets out the amount of Basic Need Funding held by the Council, allocated in prior years, which is available to spend in 2018/19:

| Basic Need Funding | Amount £ |
|--|-------------|
| Basic Need funding available to spend in 2018/19 | £10,846,790 |
| Earmarked for schemes as at 31 August 2018 | £9,443,078 |
| Unallocated as at 31 August 2018 | £1,403,712 |

- 2.3 On 5 October 2017, the Government announced that the 2019/20 allocation of Basic Need Funding for Tameside Council would be £4,800,000.
- 2.4 On 29 May 2018, the Government announced the 2020/21 allocation of Basic Need Funding and Tameside Council received no further allocation.
- 2.5 The majority of the Basic Need funding currently available is profiled to be spent during the next year in order to deliver the required additional school places by September 2018 and September 2019.

School Condition Allocation (SCA) Funding

- 2.6 This grant is allocated for the maintenance of school buildings. The funding is part formulaic (based on pupil numbers) and part reflecting recent condition surveys conducted by the Education and Skills Funding Agency (ESFA).
- 2.7 The table below sets out the amount of School Condition Allocation available to spend in 2018/19 and current allocations. Schemes earmarked against this funding currently exceed available funding by £43,137 although it is anticipated that some schemes will slip in

2019/20, due to the delays with the delivery of the 2018/19 programme, and will be funded from next year's allocation.

| School Condition Allocation (SCA) Funding | Amount £ |
|--|-----------------|
| SCA funding available to spend in 2018/19 | £2,558,849 |
| Earmarked for schemes as at 31 August 2018 | 2,601,986 |
| Over-allocated as at 31 August 2018 | -43,137 |

Devolved Formula Capital (DFC) Funding

- 2.8 Devolved Formula Capital is direct funding for individual schools to maintain their buildings and fund small scale capital projects. It is calculated on a formulaic basis, using the school census dataset, and schools make their own individual arrangements for schemes. DFC funding available in Tameside in 2018/19 is £373,073 for Maintained Local Authority and £187,670 for Voluntary Aided schools.

3. PROGRAMME UPDATE

Programme Delays

- 3.1 The majority of the Council's Education Capital Programme is delivered through the Tameside Investment Partnership (LEP) who engaged Carillion as the main sub-contractors. There have been inevitable delays to programme delivery following the liquidation of Carillion, who were the principal delivery partners, on 15 January 2018. Robertson were subsequently appointed as a replacement on 30 July 2018. This meant there was little time to tender, mobilise and deliver schemes over the summer school holidays when most projects are carried out.
- 3.2 Alternative delivery options have been progressed where appropriate for a limited number of schemes especially where they relate to urgent health and safety works and to provide necessary places required for September 2018. These are being delivered through the Council's Engineering and Disabled Adaptations teams and other third-party arrangements.
- 3.3 Contingency plans have also been developed in partnership with schools to ensure there is minimal disruption to learning where it is evident that schemes cannot be delivered within the timescales we now have available. Schools have been particularly understanding in these instances to engage in identifying and agreeing pragmatic contingency measures.
- 3.4 A further update on progress will be provided at the next meeting of the Panel in November.

Basic Need Funded Schemes 2018/19

- 3.5 The current focus of the Council's Basic Need programme is to create additional places in secondary schools where forecasts have indicated a requirement.
- 3.6 Work is currently on-going to ensure that sufficient places are available in both Primary and High Schools for September 2018 and September 2019 following previous Council decisions. A summary of the major schemes in the programme is set out below:

a) Aldwyn and Hawthorns

This scheme increases capacity at Aldwyn School from a 45-pupil intake to 60 and includes a 2-classroom extension at Hawthorns School. An additional temporary modular classroom has been arranged to accommodate additional pupils from September 2018 while the LEP, through the new delivery partner, finalises arrangements to complete the scheme by September 2019. Limited works to relocate the Hawthorns staffroom and remodelling into an additional classroom are being carried out over the summer break.

RAG Status: **AMBER**

b) St Johns CE Dukinfield

The scheme provides a 2-classroom extension, increasing the school's intake from 30 to 45. Agreement has now been reached with the school on a contingency plan to reconfigure the use of the existing facilities to accommodate the September 2018 intake. This will allow time for the LEP, through the new delivery partner, to finalise arrangements for completing the scheme by September 2019.

RAG Status: **AMBER**

c) Alder Community High School

The works will increase pupil intake from 155 to 180 and are being procured through Pyramid Schools, a PFI Special Purpose Vehicle. Significant internal alteration and remodelling was carried out over the summer break for completion by September 2018. A programme for the new 4-classroom extension is currently being finalised to ensure any disruption to the school are minimised.

RAG Status: **AMBER**

d) Hyde Community College

The scheme increases the school's intake from 210 to 240 and is being delivered by Amber Infrastructure, a PFI Special Purpose Vehicle. Work on the internal alterations are due to be completed before the new school year begins while the conversion of the former construction shed into classrooms is due to start in the autumn term. Temporary modular classrooms are being installed whilst the works are underway.

RAG Status: **AMBER**

e) Mossley Hollins High School

The scheme increases the school's intake from 156 to 180 and is being delivered by Amber Infrastructure, a PFI Special Purpose Vehicle. The works primarily consist of a 4-classroom modular building, which has been delivered and is on course to be completed for occupation in time for the new school year.

RAG Status: **GREEN**

f) Rayner Stephens High School

The scheme aims to increase the school's intake from 150 to 180 places and is due to be delivered by the LEP through the new delivery partner. A further review of the proposed works is required due to additional complexities recently discovered including significant asbestos removal. It is therefore unlikely that the majority of work will commence before summer 2019. This has been discussed with the school and a contingency plan to accommodate the September 2018 intake agreed.

RAG Status: **AMBER**

g) Laurus Ryecroft (Free School)

While Laurus Ryecroft is being funded directly by the government and does not form part of the Council's capital programme, the new places being provided at the Free School are part of the Council's overall plan to meet the demand for new high school places from September 2018. The latest update is that Phase 1 of the construction works, which involves the construction of a temporary school for 150 pupils, is making good progress and is due to open in September 2018. Phase 2 consists of the construction of the main school alongside the temporary school and is still subject to planning permission.

RAG Status: **GREEN**

3.7 **Appendix 1** provides a financial update with details of Basic Need funding projects over £100k, previously approved, including proposed changes to scheme funding.

3.8 A further update will be provided to the next meeting of the Panel.

School Condition Allocation (SCA) Schemes 2018/19

- 3.9 SCA schemes have been adversely affected by the delays caused by Carillion's liquidation as most would have been carried out over summer 2018. Most of the works are particularly intrusive on heating systems which makes it very difficult to carry out while the school is in session.
- 3.10 Discussions are ongoing with the LEP and the new delivery partner to identify opportunities for some of the schemes to be carried out during the remainder of the school year.
- 3.11 The Condition Survey of all schools is now being progressed with the LEP to provide accurate and up-to-date information on school condition and inform better targeting of increasingly scarce capital resources in an open and transparent manner.
- 3.12 A contingency budget of £150,000 has previously been approved for urgent work required given the age and condition of the Council's schools estate.
- 3.13 **Appendix 2** provides a financial update with details of School Condition Allocation funded projects over £100k, previously approved, including proposed changes to scheme funding. The amounts earmarked against available funding currently exceed the funding available by £164,291, although it is anticipated that some of these schemes will slip into 2019/20, due to the delays with the delivery of the 2018/19 programme, and will be funded from next year's allocation.
- 3.14 A further update will be provided to the next meeting of the Panel.

4. PROCUREMENT AND ADDED VALUE

- 4.1 In accordance with Council policy, most capital projects are procured through the Tameside Investment Partnership (LEP) subject to a price for un-costed risks being agreed prior to the contract being let or work agreed. Alterations to PFI schools are procured through the PFI contracts.
- 4.2 In addition to a fixed price and scope being provided, the LEP has a responsibility to confirm to the Council that value for money is being delivered, either through tendering or benchmarking using independent review on the larger projects. The LEP has also committed to delivering added value in the form of using local supply chains and providing apprenticeships and work experience opportunities.
- 4.3 Following the Council's Executive Cabinet decision on 20 June 2018 to review the current arrangements with the LEP by 31 July 2019, there will be a need to ensure that a longer term sustainable solution for the delivery of the Education Capital Programme forms part of the consideration of the review.
- 4.4 Some smaller schemes are procured directly through the Council's Engineering Design & Delivery and Disabled Adaptation teams or through the Tameside Works First initiative for local businesses.
- 4.5 Capital projects at voluntary aided schools are generally procured directly by the relevant diocese, as they own the buildings and not the Council.

5. RISK MANAGEMENT

- 5.1 The Council has a statutory duty under the Education Act 1996, to secure sufficient places for pupils in primary and secondary schools across the borough, and to ensure that school buildings meet minimum standards.

- 5.2 The liquidation of Carillion has crystallised a major risk to the timely delivery of the current year's Education Capital Programme. Officers have explored and proposed alternative delivery options and agreed contingency arrangements with schools where possible to ensure learning in schools is not adversely affected. However, the LEP and the new delivery partner are not yet in a position to fully mobilise and confirm revised delivery timescales.
- 5.3 To avoid disrupting education delivery, generally the most intrusive work is carried out over the summer break, which means that plans for new projects need to be well-developed before the summer. The disruption from the liquidation of the LEP's main delivery partner this year means that significant delays are inevitable. Liaison will continue with individual schools to seek to mitigate any adverse effects of the delays.
- 5.4 Inflation in the building industry is also a more significant risk than previously experienced and larger schemes will be most affected. Early scoping and pricing of the works will mitigate against this and enable projects to be delivered in a timely and cost-effective manner.

6. CONCLUSION

- 6.1 There has been significant capital investment in schools over the recent past to support the Council's delivery of its statutory responsibilities connected with the provision of sufficient and suitable places.
- 6.2 Delays have materialised with the delivery of this year's Education Capital Programme and a comprehensive range of measures are being taken to address these.
- 6.3 The proposals identified in this report will enable the Council to meet its statutory duties.

7. RECOMMENDATIONS

- 7.1 As set out at the front of the report.

APPENDIX 1

Basic Need Funding Schemes - Financial Update

The table below provides details of Basic Need funding projects over £100k, previously approved, including requirements for additional funding.

| BASIC NEED SCHEMES | Existing Budget | Changes proposed | Revised Budget |
|---|------------------------|-------------------------|-----------------------|
| Aldwyn Primary Additional Accommodation | 2,363,692 | 0 | 2,363,692 |
| Alder Community High School | 1,301,577 | 505,000 | 1,806,577 |
| Hyde Community College | 1,746,000 | 0 | 1,746,000 |
| Mossley Hollins | 1,581,000 | 0 | 1,581,000 |
| St John's CE Dukinfield | 789,604 | 0 | 789,604 |
| Alder Buy Out Fitness Centre | 1,000,000 | -505,000 | 495,000 |
| Rayner Stephens Community High School | 475,000 | 0 | 475,000 |
| Other Schemes Individually below £100k | 145,205 | 41,000 | 186,205 |
| Total | 9,402,078 | 41,000 | 9,443,078 |

APPENDIX 2

School Condition Allocation Schemes - Financial Update

The table below provides details of School Condition Allocation funded projects over £100k, previously approved, including requirements for additional funding. The amounts earmarked against available funding currently exceed the funding available by £164,291, although it is anticipated that some of these schemes will need to slip into 2019/20 and will be funded from next year's allocation.

| SCHOOL CONDITION SCHEMES | Existing Budget | Changes proposed | Revised Budget |
|--|------------------|------------------|------------------|
| St Anne's Primary School Denton Roof Replacement Phase 1 | 546,981 | 0 | 546,981 |
| Russell Scott Primary Capital Programme | 10,075 | 245,000 | 255,075 |
| St Thomas Moore Roper Block Extension | 200,000 | 0 | 200,000 |
| Gorse Hall Heat Emitters | 6,000 | 172,000 | 178,000 |
| 18/19 Contingency | 0 | 150,000 | 150,000 |
| Greenside Heat emitter | 0 | 117,000 | 117,000 |
| Millbrook heating system failure | 0 | 116,000 | 116,000 |
| 18/19 Condition Surveys | 0 | 100,000 | 100,000 |
| Other Schemes Individually below £100k | 526,085 | 534,000 | 1,060,085 |
| Total | 1,289,140 | 1,434,000 | 2,723,140 |

Agenda Item 9

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| Report to: | STRATEGIC PLANNING AND CAPITAL MONITORING PANEL |
| Date: | 3 September 2018 |
| Reporting Officer: | David Moore, Director of Growth |
| Subject: | SECTION 106 AGREEMENTS AND DEVELOPER CONTRIBUTIONS |
| Report summary: | <p>The report summarises the current position with regard to receipts received from section 106 (s106) Agreements and Developer Contributions, new s106 Agreements made and any requests to draw down funding.</p> <p>The report provides an update to the previous SCP report in 9 July 2018.</p> |
| Recommendations: | To note the contents of this report. |
| Links to community strategy: | Successfully implementing schemes funded through s106 Agreements support a number of Community Strategy priorities including supportive communities, a safe environment, a prosperous society, learning community and attractive borough. |
| Policy implications: | Works completed through obligations contribute to mitigating the impact of developments in three policy areas contained within the Councils adopted Unitary Development Plan, namely policy H5 Open Space Provision, H6 Education and Community Facilities and T13 Transport Investment. |
| Financial implications: (Authorised by Section 151 Officer) | It is important that regular monitoring is undertaken to ensure that monies are paid to the Council when due; as per the individual S106 agreements. The S106 contributions and Developer Contributions must be spent within the agreed timescales and on the purposes specified within the individual agreements. A summary position of the S106 contributions and developer contributions is included in the report. The amount of Developer Contributions available has been reduced by £7k due to dissolution of a developer that is no longer in operation. |
| Legal implications: (Authorised By The Borough Solicitor) | S106 Agreements need to comply with the requirement of s106 of the Town and Country Planning Act 1990 and the Community Infrastructure Levy Regulations. These matters are considered in the reports to Speakers Panel on the individual applications. |
| Risk Management: | <p>Developers will be entitled to claw back any contributions if they are not spent within timescales as per the agreements made.</p> <p>Contributions may not be received on time or at all without adequate monitoring. Any specific conditions included with agreements must also be considered to minimise the risk of developer challenges.</p> <p>In accordance with Audit recommendations additional resources are being secured which will include specific requirements to monitor and track Section 106 payments and</p> |

expenditure.

Access to information:

The background papers can be obtained from the author of the report, Martyn Leigh by



Telephone: 0161 342 3456



e-mail: martyn.leigh@tameside.gov.uk

1. INTRODUCTION

- 1.1 This report summarises the financial position at 31 July 2018 with regard to receipts for Section 106 (s106) Agreements and Developer Contributions and makes comments for each service area. This is followed by a section on new agreements made and requests to draw down funding.

2. AGREEMENTS UPDATE

- 2.1 The summary position statement at 31 July 2018 for s106 Agreements and Developer Contributions is as follows:

Section 106 Agreement Funds:

| Section 106 | | Community Services | Engineering Services | Services for Children & Young People | Other | Total |
|---|--|--------------------|----------------------|--------------------------------------|-------------|----------------|
| | | £000 | £000 | £000 | £000 | £000 |
| S106 - Applied - Budget Transferred to Service Area | Balance Transferred Previous Years (2006/07 - 2017/18) | 817 | 1,632 | 1,250 | 16 | 3,715 |
| | Total | 817 | 1,632 | 1,250 | 16 | 3,715 |
| S106 - Not yet earmarked | Brought Forward from 2017/18 | (279) | (174) | (598) | (1) | (1,052) |
| | Received Periods 1 - 3 | (47) | | (54) | | (101) |
| | Received Periods 4 - 6 | | | | | 0 |
| | Received Periods 7 - 9 | | | | | 0 |
| | Received Periods 10 - 12 | | | | | 0 |
| | Transferred to Service Area | | | | | 0 |
| | Total | (326) | (174) | (652) | (1) | (1,153) |
| S106 - Not yet reached trigger point | | (416) | (114) | (546) | (52) | (1,128) |

2.2 The current position for s106 Agreements is £1,153,000 in credit as at 31 July 2018.

Services for Children and Young People

- The balance of unallocated s106 funds stands at £652,000

2.3 **Community Services (Operations and greenspace)**

- The balance of unallocated s106 funds stands at £326,000.

2.4 **Engineering Services**

- The balance of unallocated s106 funds stands at £174,000.

Developer Contributions (Secured prior to Infrastructure Levy Regulations):

| Developer Contributions | Green Space Contribution | Community Education Contribution | Integrated Transport Contribution | 4% Administration Charge | Totals |
|--|--------------------------|----------------------------------|-----------------------------------|--------------------------|--------------|
| | £000 | £000 | £000 | £000 | £000 |
| Brought Forward from 2017/18 | (146) | (69) | (15) | (1) | (229) |
| Received Periods 1 - 3 | 0 | 0 | 0 | 0 | 0 |
| Received Periods 4 - 7 | 3 | 2 | 2 | 0 | 7 |
| Received Periods 8 - 10 | 0 | 0 | 0 | 0 | 0 |
| Received Periods 10 - Outturn | 0 | 0 | 0 | 0 | 0 |
| Transferred to Service Area | 0 | 0 | 0 | 0 | 0 |
| Approved at previous SCP for release at year end | 112 | 0 | 0 | 0 | 112 |
| Total | (30) | (67) | (13) | (1) | (110) |

2.5 The current position for Developer Contributions as at 31 July 2018 was £229,000 in credit, less £7,000 as a write off (11/00826/FUL), less approved allocations of £112,000, leaving a balance of £110,000.

2.6 **Services for Children and Young People.**

- The balance of available contributions stands at £67,000.

2.7 **Community Services (Operations and greenspace)**

- The balance of available contributions stands at £30,000.

2.8 **Integrated Transport**

- The balance of available contributions stands at £13,000.

New Section 106 Agreements

2.9 17/01033/FUL – Ridge Hill Lane, Stalybridge

This was a full planning application for the construction of 11no. dwellings and associated works. It was considered by the Speakers Panel (Planning) meeting in May 2018 and was approved with conditions, as recommended, subject to a Section 106 agreement to secure:

1. Green Space Contribution - £5,426.22 for improvements to play equipment in Stamford Park;
2. Highways Contribution - £8,617.69 for cycleway improvements between Stalybridge and Ashton-under-Lyne identified in the Tameside Cycling Strategy Options Report (2015).

The Section 106 Agreement is dated 19 July 2018 and the decision notice was issued on 24 July 2018.

Requests to draw down funding

- 2.10 No new requests to draw down funding have been made since the previous report to the Panel.

3. RECOMMENDATION

- 3.1 As set out on the front of this report.

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| Report To: | STRATEGIC PLANNING & CAPITAL MONITORING PANEL |
| Date: | 3 September 2018 |
| Reporting Officer: | Ian Saxon - Director – Operations & Neighbourhoods |
| Subject: | ENGINEERING CAPITAL PROGRAMME 2018/19 UPDATE |
| Report Summary: | <p>The report provides an update on the 2018/19 Engineering Capital Programme for Engineering Services and sources of funding. The report also provide details of the current approved schemes, the progress of identified business critical schemes, including Tameside's Highways improvement programme, LED street lighting on major roads, flood prevention and repair of consequential flooding damage and the inclusion of the Crowded Places scheme in the prioritisation business case framework..</p> <p>In addition, the report also provides an update on the Council's bid to the GM Mayor's Challenge Fund for Walking and Cycling and on the arrangements for the Vision Tameside Ashton Town Centre Streetscape Project.</p> |
| Recommendations: | To note the report. |
| Links to Community Strategy: | <p>The schemes within the 2018/19 Engineering Capital Programme seek to provide an improved and more sustainable highway related asset for the residents and businesses of Tameside, thereby contributing to a safe environment, continuing economic regeneration and contributing to a low carbon economy; key priorities within the 2012-22 Tameside Sustainable Community Strategy.</p> <p>Development of work on improving the walking and cycling infrastructure supports a healthier borough and a move away from the reliance on cars as the first choice of transport.</p> |
| Policy Implications: | <p>The proposed funding allocation supports the Council's Corporate Plan priorities around the Sustainable Community Strategy.</p> <p>It also supports the objectives of the Greater Manchester 3rd Local Transport Plan and associated strategies thereby underpinning its aims and objectives at a regional and local level, including walking and cycling strategies, reducing congestion and improving air quality.</p> |
| Financial Implications: (Authorised by the Section 151 Officer) | <p>Funding of £13.250m has been identified in the Council's capital programme for the Highways Management Plan. Against the £13.250m, approvals for expenditure totalling £8m have been sought for the 2 year period 2017/18 to 2018/19. A residual earmarked sum of £5.250m is included in the Capital Programme for 2019/20. Engineers intend to submit a detailed programme for final approval at the start of 2019/20.</p> <p>Engineers have prepared 2 reports for presentation to Executive Cabinet on 2 schemes identified as business critical:</p> <ul style="list-style-type: none">• LED Street Lighting on Tameside's major roads - £3.600m• Flood Prevention and repairs - £0.645m <p>A prioritisation business case has been prepared for a scheme to</p> |

improve safety around schools and places of worship, Crowded Places, and is awaiting consideration. The scheme is estimated to cost £0.250m. It should be noted that work has already begun on this scheme, and if not successful there will be a revenue pressure of £0.015m in 2018-19.

Section 7 of this report details 5 schemes totalling £1.373m funded by Growth Deal grant. Support and subsequent approval required by Cabinet for the virement of this funding to support a single Vision Tameside scheme.

Legal Implications:
(Authorised by the Borough Solicitor)

The Council has a statutory duty to maintain adopted highways and highway structures for which it is the highway authority under section 41 of the Highways Act 1980. The Cabinet approve the programme within the budget set by Council and the Panel are required to monitor to ensure it is being delivered efficiently effective on time and within budget. This report is intended to assist with that and members should ask for such information they require to assure themselves of delivery.

Risk Management:

- Failure to approve the proposed Engineering Capital Programme will prevent the appropriate allocation of resources by the Authority.

A robust programme of works will be developed to ensure that the objectives underpinning the Department for Transport and other funding allocations will be met and at the same time meet the objectives contained in Tameside's Community Strategy.

- Inclement weather preventing commencement and completion of schemes.

A comprehensive programme of works will be agreed between partners to ensure completion by approved dates. However, should the programme not be achieved it may be necessary to arrange for any outstanding financial resources to be transferred into the following financial year.

- Inability of suppliers to deliver materials within a time frame to meet completion targets.

Whilst the Council's Operational Services and external contractors have access to many material suppliers, shortages of materials may necessitate alternatives to be substituted or approval will be sought to carry over the project into the following year for completion;

- The ability of the Council's own Operational Services or external contractor to implement the scheme in the current financial year.

This risk will be managed by ensuring that should Operational Services or the external contractor be unable to complete the works during the current financial year, approval will be sought to carry over the project into the following year for completion.

- Statutory procedures linked to certain schemes could delay implementation.

Should it be necessary approval will be sought to carry over

the project into the following year for completion.

- Mayor's Challenge Fund Bids.

Failure to deliver the programme after securing funding will impact on the future success of bids from this source.

Access to Information:

The background papers relating to this report can be inspected by contacting the report author, Alan Jackson



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e-mail: alan.jackson@tameside.gov.uk

1. BACKGROUND INFORMATION

- 1.1 This report provides an update on current project and schemes, including the governance currently in place and updates on business cases produced for identified business critical systems.

2. HIGHWAYS TAMESIDE ASSET MANAGEMENT PLAN (TAMP)

- 2.1 The Tameside Highways Asset Management Plan for 2017-2021 identified proposals to invest £20m in the Council's highways over a 4 year period from 2017/18 to 2021/22. The Strategic Planning and Capital Monitoring Panel in March 2017 supported the principle of additional investment in Highways subject to a further report alongside all other requests for funding. The October 2017 capital programme considered the relative priorities and agreed to fund £13.250m of the original £20m identified in the Highways Asset Management Plan, on the grounds that annual Highways Maintenance grant funding of £2-3m per year is anticipated. Against the £13.250m, approvals for expenditure totalling £8m have been sought for the 2 year period 2017/18 to 2018/19. A residual earmarked sum of £5.250m is included in the Capital Programme for 2019/20.
- 2.2 This funding was identified as being required, not only to reduce the risk of (further) deterioration to the highway network, but at the same time to bring about improvements to the overall condition of the highway, and provides opportunities to incorporate improvements to the network e.g. parking bays, crossing points, cycling facilities etc.
- 2.3 The annual Structural Maintenance Works programme (funded by Maintenance Block allocation of £1.695m from then Department for Transport) has traditionally, due to the limited resources available, been predominantly concerned with resurfacing. This has given little opportunity to bring about such improvements to the network.
- 2.4 The full programme for 2018/19 is included in **Appendix 1** with schemes completed to date highlighted in the table.
- 2.5 The earmarked funding for TAMP works in 2019/20 is £5.250m. As in previous years, details the programme will be provided for final approval at the start of the financial year, 2019/20.
- 2.6 Support for the allocation of the £5.250m is sought in advance to ensure that the programme of improvements can be scheduled to achieve completion and any disruption to road users is kept to a minimum.

3. STREET LIGHTING - LED (LIGHT EMITTING DIODE) REPLACEMENT PROGRAMME

Minor Roads

- 3.1 In 2015, the Council approved capital funding for a LED Programme, to replace 17,000 street lamps on the Borough's minor roads in a 3 year investment programme of £5.00m.
- 3.2 This programme of improvements has been successfully delivered and an estimated annual savings of £0.426m, made up of a reduction in both energy and maintenance costs, has been achieved.

Major Roads

- 3.3 An additional investment by the Council to continue this programme to cover the major strategic and classified roads in the Borough for replacing street lights with LED lamps has been identified as business critical.

- 3.4 A full business case to the value of £3.600m has been prepared for presentation to Executive Cabinet for approval and should that go forward any monitoring of that programme will be undertaken by this Panel.

4. FLOODING – FLOOD PREVENTION AND CONSEQUENTIAL REPAIRS

- 4.1 The Strategic Planning & Capital Monitoring Panel on 9 October 2017 identified a £0.775m allocation for Flood Prevention and Repairs.

Repair of Consequential Damage

- 4.2 A sum £0.275m was identified to repair extensive damage that has occurred to a number of routes (roads, footpaths and bridleways) in the east of the borough as a result of the extensive flooding due to unprecedented rainfall associated with storms in November 2016 caused by Storm Angus.

- 4.3 Approval for £0.130m has previously been approved for these works.

Flood Prevention

- 4.4 A sum of £0.500m was identified to increase resilience against flooding from watercourses by a series of improvements to 10 of the priority Council maintained culverts and to improve Health and Safety requirements at these locations. Reducing the risk of flooding at these locations will protect both the Council's infrastructure and provide resilience for the community against flooding.

- 4.5 Detailed survey works and scheme designs for the identified culverts have been completed.

- 4.6 Flood Prevention and Repair of Consequential Damage has also been identified as business critical for the Council's capital prioritisation programme and a full business case has been produced for presentation to the Panel, seeking support for the approval of the remaining £0.145m for flooding repairs and £0.500m for flooding prevention.

- 3.5 4.7 A full business case to the value of £0.645m has been prepared for Executive Cabinet for approval and should that go forward any monitoring of that programme will be undertaken by this Panel.

5. CROWDED PLACES

- 5.1 The Crowded Places Review explores improving the safety around schools and places of worship and work has commenced on a prioritised list of sites to identify improvements required.

- 5.2 An original sum of £0.250m was identified for these works. However, this has been put on hold, subject to the Council's re-prioritisation of the capital programme. A prioritisation business case framework has been produced and submitted, with options to:

- cease work on the project, with the cost of initial feasibility works being subject to a revenue pressure.
- complete the works identified to date at a cost of £0.110m.
- continue the programme to the value of £0.250m.

6. THE GM MAYOR'S CYCLING AND WALKING CHALLENGE FUND PROGRAMME

- 6.1 The Mayor's Cycling and Walking Challenge Fund, aims to kick start the delivery of the GM Cycling and Walking Commissioner's Made to Move report, and continue Greater Manchester's journey to becoming a city region where walking and cycling are the natural choices for shorter journeys, as set out in the Greater Manchester Transport Strategy 2040.

- 6.2 The Mayor's Cycling and Walking Challenge Fund is split into two funding pots, namely 'Active Centres and Corridors' and 'Active Neighbourhoods' and Tameside submitted bids to each of the pots.
- 6.3 The intention of the Mayor's Cycling and Walking Challenge Fund is to invite proposals to be submitted on a 3 monthly basis and unlike many bidding funds, proposals can be re-submitted and amended to incorporate further improvements in subsequent bids.
- 6.4 Tameside's bid has been discussed with the Mayor's team and schemes which were given initial approval are listed at **Appendix 2**. Funding for these is subject to ratification by GMCA and if successful will be reported back to Cabinet and for project monitoring oversight by this Panel.

7. THE VISION TAMESIDE ASHTON TOWN CENTRE STREETScape IMPROVEMENT PROJECT

- 7.1 The Vision Tameside: Ashton Town Centre Streetscape Project (Turner Lane Junction and Wellington Road (Turner Lane to Camp Street)) aims to improve the Turner Lane Junction, with the existing traffic signal controlled junction being replaced by a roundel feature, wider footways and improved pedestrian crossings.
- 7.2 In addition, a vehicular free, wide vista linking the Clarendon Sixth Form College and new Shared Service Centre to the Market Square and wider town area is to be introduced, requiring the closure of Wellington Road between Turner Lane and Camp Street to through traffic.
- 7.3 This scheme would be funded by redirecting Growth deal grant funds from the following Growth Deal schemes, M60 J23 Pinch Point, Access to Ashton town centre, Ashton to Stalybridge, Access to Metrolink Stops and Ashton.
- 7.4 Total budget for this proposed scheme would be £1.373m, as identified in table below.

| <i>Vision Tameside Aston Town Centre Streetscape Improvement Project</i> | | | | |
|---|-------------------------------|------------------------------|-------------------------------|------------------------------------|
| Proposed Project Ashton Public Realm- ENG 202 | | | | |
| Scheme | Description | Original Budget £ | Proposed Changes £ | Proposed 18/19 Budget £ |
| ENG168 | M60 J23 Pinch Point | 359,000 | -359,000 | - |
| ENG169 | Access to Ashton town centre | 189,290 | -189,290 | - |
| ENG186 | Ashton to Stalybridge | 225,000 | - 225,000 | - |
| ENG203 | Access to Mertolink Stops | 300,000 | - 300,000 | - |
| ENG202 | Ashton Public Realm | 300,000 | - 300,000 | - |
| | Total of above schemes | 1,373,290 | 1,373,290 | |
| Total | Proposed VT Scheme | | | 1,373,290 |

8. FINANCIAL CAPITAL MONITORING

- 8.1 The Quarter 2 Capital Monitoring will be undertaken at the end of September 2018.

9. RECOMMENDATIONS

- 9.1 As detailed on the front page of this report.

APPENDIX 1

Highways Works Programme 2018/2019

(Completed or Commenced Schemes to date **marked**)

| Ward | Road | From / To | Work |
|--------------------|---------------------|---|-------------------------|
| Audenshaw | Ashlands Drive | Full Length | Footway Micro |
| Audenshaw | Audenshaw Road | Manor Road to Manchester Road | Carriageway Resurfacing |
| Audenshaw | Corporation Road | Egerton Street to Leech Brook Avenue | Carriageway Micro |
| Audenshaw | Enville Street | Guide Lane to Eldon Close | Footway Micro |
| Audenshaw | Enville Street | Guide Lane to Redmond Close | Carriageway Micro |
| Audenshaw | Guide Lane KRN | Water Street to Rail Bridge (L/C 5) inc. Bridge | Carriageway Resurfacing |
| Audenshaw | Hazelwood Drive | Full Length | Footway Micro |
| Audenshaw | Linden Avenue | Full Length | Carriageway Micro |
| Audenshaw | Lumb Lane | Aldwyn Park Road to Manchester Road | Carriageway Resurfacing |
| Audenshaw | Nelson Street | Full Length | Footway Micro |
| Audenshaw | Poplar Street | Full Length | Footway Micro |
| Audenshaw | Ravenwood Drive | Full Length | Footway Micro |
| Audenshaw | Redmond Close | Full Length | Carriageway Micro |
| Audenshaw | Redwood Drive | Full Length | Footway Micro |
| Audenshaw | Shepley Road | Guide Lane to Cemetery Road | Carriageway Resurfacing |
| Ashton Waterloo | Alt Hill Lane | Waggon Road to Fern Lea | Carriageway Micro |
| Ashton Hurst | Coronation Road | Full Length | Carriageway Micro |
| Ashton St Michaels | Cottingham Drive | Full Length | Footway Resurfacing |
| Ashton St Michaels | Fountain Street | Mossley Rd to L/C 9 and Opp Side | Footway Resurfacing |
| Ashton St Michaels | Garden Walk | Full Length | Footway Resurfacing |
| Ashton Hurst | Green Hurst Road | Full Length | Carriageway Micro |
| Ashton St Peters | Hill Street | Portland Street South to Cavendish Street | Carriageway Resurfacing |
| Ashton St Michaels | Hurst Brook Close | Full Length | Footway Resurfacing |
| Ashton St Peters | Katherine St | L/C 11 to Bentinck Street | Footway Resurfacing |
| Ashton Waterloo | Knowle Avenue | Richmond Street to Taunton Road | Carriageway Micro |
| Ashton Hurst | Lees Road | St Albans Ave to Green Hurst Road | Carriageway Resurfacing |
| Ashton St Michaels | Lower Green | Full Length | Footway Micro |
| Ashton St Peters | Manchester Road KRN | William Street to Margaret Street | Carriageway Resurfacing |
| Ashton St Michaels | Middle Green | All except O/S 32-40 (flagged) | Footway Micro |
| Ashton Waterloo | Mill Brow | Old Mill to Dean Terrace | Carriageway Resurfacing |

| Ward | Road | From / To | Work |
|--------------------|-----------------------|--|-------------------------|
| Ashton St Michaels | Montague Road | Mossley Road to Beaufort Road | Carriageway Micro |
| Ashton Waterloo | Newmarket Road | Oldham Road to Taunton Road | Carriageway Resurfacing |
| Ashton St Peters | Park Parade | L/C 37 near Scotland Street to L.C 72 | Carriageway Micro |
| Ashton St Michaels | Pot Hill | To Pub (one side) / G/E 40 (other side) inc. Pot Hill Square | Footway Micro |
| Ashton St Peters | Richmond Street | Katherine Street to Kenyon Street | Carriageway Resurfacing |
| Ashton Hurst | Rowley Street | Full Length | Carriageway Micro |
| Ashton St Peters | Stockport Road | South Street to Birch Street | Carriageway Resurfacing |
| Ashton St Michaels | Sunnyside Grove | Full Length | Footway Micro |
| Ashton Waterloo | Tiverton Place | Full Length | Footway Micro |
| Ashton Waterloo | Watermill Court | Full Length | Footway Micro |
| Ashton Waterloo | Wilshaw Grove | Full Length | Footway Micro |
| Ashton Waterloo | Wilshaw Lane | Wilshaw Grove to R/O Jubilee Bridge | Carriageway Resurfacing |
| Denton South | Arlington Avenue | Full Length | Footway Micro |
| Denton West | Ash Road | Windsor Road to Thornley Lane North | Carriageway Micro |
| Denton South | Aylesbury Avenue | Full Length | Carriageway Micro |
| Denton South | Beverley Ave | Full Length | Footway Micro |
| Denton South | Bowker Avenue | Full Length | Carriageway Micro |
| Denton South | Clarendon Road | Full Length | Carriageway Micro |
| Denton South | Dixon Road | Full Length | Carriageway Micro |
| Denton South | Exeter Avenue | Full Length | Carriageway Micro |
| Denton South | Fernley Ave | Full Length | Footway Micro |
| Denton South | Flemish Road | Full Length | Carriageway Micro |
| Denton West | Hulme Road | Full Length | Carriageway Resurfacing |
| Denton North East | King Street | Full Length | Carriageway Resurfacing |
| Denton North East | Lake Road | Full Length | Carriageway Resurfacing |
| Denton South | Lancaster Road | Mancunian Road to Two Trees Lane | Carriageway Micro |
| Denton South | Lydgate Close | Full Length | Carriageway Micro |
| Denton North East | Manchester Road North | Oldham Street to Seymour Street | Carriageway Micro |
| Denton South | Mancunian Road | Edale Road to Baslow Road | Carriageway Resurfacing |
| Denton South | Moorfield Avenue | Full Length | Footway Micro |
| Denton South | Moorfield Avenue | Full Length | Carriageway Micro |
| Denton South | Northstead Avenue | Full Length | Carriageway Micro |
| Denton South | Portal Grove | Full Length | Carriageway Micro |
| Denton North East | Queen Street | Full Length | Carriageway Resurfacing |
| Denton South | Silverdale Ave | Full Length | Footway Micro |

| Ward | Road | From / To | Work |
|------------------------|--------------------|--|-------------------------|
| Denton South | St Marys Avenue | Full Length | Carriageway Micro |
| Denton South | Stockport Road | Cemetery Road to Scott Road | Carriageway Resurfacing |
| Denton South | Strathmore Ave | Full Length | Footway Micro |
| Denton South | Sunningdale Road | Full Length | Carriageway Micro |
| Denton South | Trowbridge Road | Full Length | Carriageway Micro |
| Denton South | Warwick Avenue | Full Length | Carriageway Micro |
| Denton South | West Park Ave | Full Length | Footway Micro |
| Denton South | Winchester Avenue | Full Length | Carriageway Micro |
| Denton West | Windmill Lane | Windermere Rd to L/C 37 | Carriageway Resurfacing |
| Denton South | Worcester Avenue | Full Length | Carriageway Micro |
| Droylsden West | Ashdale Crescent | Full Length | Carriageway Micro |
| Droylsden West | Ashley Road | Lewis Road to Lynn Drive | Carriageway Micro |
| Droylsden East | Ashton Hill Lane | Gorsey Fields to Market Street | Footway Micro |
| Droylsden West | Baslow Road | Full Length | Carriageway Resurfacing |
| Droylsden West | Cornwall Road | Full Length | Carriageway Micro |
| Droylsden West | Dovedale Avenue | Full Length | Carriageway Resurfacing |
| Droylsden West | Edge Lane | Hamnett Street to Alderdale Drive | Footway Resurfacing |
| Droylsden East | Ellen Street | From No. 2 Trent Walk to No. 7 Lune Walk | Carriageway Resurfacing |
| Droylsden East | Ellen Street | Full Length | Footway Micro |
| Droylsden West | Greenside Crescent | Full Length | Footway Resurfacing |
| Droylsden West | Greenside Lane | Fiveways to Springfield Road | Carriageway Resurfacing |
| Droylsden West | Hales Close | Full Length | Footway Resurfacing |
| Droylsden West | Hawkestone Avenue | Full Length | Carriageway Resurfacing |
| Droylsden West | Kelsall Drive | Full Length | Carriageway Resurfacing |
| Droylsden East | Kings Walk | Full Length | Footway Micro |
| Droylsden East | Lune Walk | Full Length | Footway Micro |
| Droylsden East | Mere Avenue | Full Length | Carriageway Resurfacing |
| Droylsden West | Peakdale Road | No. 20 to Haven Drive | Carriageway Resurfacing |
| Droylsden East | Ribble Walk | Full Length | Footway Micro |
| Droylsden East | St Andrews Avenue | Full Length | Carriageway Resurfacing |
| Droylsden West | Sunnyside Road | Cypress Road to 31 Sunnyside Road | Carriageway Resurfacing |
| Droylsden West | The Crescent | Full Length | Carriageway Micro |
| Droylsden West | The Quadrant | Full Length | Carriageway Resurfacing |
| Droylsden East | Trent Walk | Full Length | Footway Micro |
| Dukinfield/Stalybridge | Abbey Road | Full Length | Footway Micro |
| Dukinfield/Stalybridge | Ash Tree Drive | Full Length | Carriageway Micro |

| Ward | Road | From / To | Work |
|------------------------|--------------------|--|----------------------------|
| Dukinfield | Birch Lane | Birch View to No. 238 Birch Lane | Carriageway Resurfacing |
| Dukinfield | Boyds Walk | Birch Lane to King Street | Carriageway Micro |
| Dukinfield | Cheetham Hill Road | No. 212 to Yew Tree Lane | Carriageway Resurfacing |
| Dukinfield/Stalybridge | Coronation Avenue | Full Length | Footway Micro |
| Dukinfield | Crescent Road | Astley Street to Town Lane | Carriageway Resurfacing |
| Dukinfield | Dean Court | Full Length (Adopted Section) | Carriageway Micro |
| Dukinfield | Dewsnap Lane | No. 120 to Armadale Road | Carriageway Resurfacing |
| Dukinfield/Stalybridge | Dovestone Crescent | Full Length | Footway Micro |
| Dukinfield/Stalybridge | Elm Tree Drive | Full Length | Carriageway Micro |
| Dukinfield/Stalybridge | Fir Tree Lane | Gloucester Rise to Gorse Hall Road | Carriageway Micro |
| Dukinfield | Globe Lane | Globe Square to White Bridge | Carriageway Resurfacing |
| Dukinfield/Stalybridge | Gorse Hall Road | Cheetham Hill Road to Lyne Edge Crescent | Carriageway Micro |
| Dukinfield/Stalybridge | Greenbooth Close | Full Length | Footway Micro |
| Dukinfield/Stalybridge | High Street | Tame Street to Pine Road | Carriageway Resurfacing |
| Dukinfield | Hill Street | Full Length | Carriageway Micro |
| Dukinfield | Jubilee Avenue | Full Length | Carriageway Micro |
| Dukinfield | Lodge Lane | Various F/W Lengths | Footway Resurfacing |
| Dukinfield/Stalybridge | Lyne Edge Crescent | Lyne Edge Road to Yew Tree Lane | Carriageway Micro |
| Dukinfield/Stalybridge | Lyne Edge Road | Yew Tree Lane to Gloucester Rise | Carriageway Micro |
| Dukinfield/Stalybridge | Mountbatten Avenue | Full Length | Footway Micro |
| Dukinfield | Park Road | Crescent Road to Riverside | Carriageway Resurfacing |
| Dukinfield | Parkin Close | Full Length | Carriageway Micro |
| Dukinfield | Peel Street | Full Length | Carriageway Micro |
| Dukinfield | Poplar Road | Oak Tree Drive to Fir Tree Lane | Carriageway Micro |
| Dukinfield | Queen Street | Full Length | Carriageway Micro |
| Dukinfield/Stalybridge | Queensway | Full Length | Footway Micro |
| Dukinfield/Stalybridge | Redmire Mews | Full Length | Footway Micro |
| Dukinfield/Stalybridge | Rowan Crescent | Full Length | Footway Micro |
| Dukinfield/Stalybridge | Sycamore Close | Full Length | Carriageway Micro |
| Dukinfield/Stalybridge | Water Grove Road | Full Length | Footway Micro |
| Dukinfield/Stalybridge | Yew Tree Lane | From Water Grove Road to Lyne Edge Road | Carriageway Resurfacing |
| Hyde Newton | Ashton Road | No. 53 to Talbot Road | Carriageway Resurfacing |
| Hyde Newton | Bagshaw Street | Including Swindells Street (Both Full Length) | Carriageway Micro |
| Hyde Werneth | Bankfield | Full Length | Footway Micro |
| Hyde Werneth | Brabyns Road | Full Length | Carriageway Micro |

| Ward | Road | From / To | Work |
|--------------|----------------------|--|-------------------------|
| Hyde Werneth | Brabyns Road | Full Length | Footway Micro |
| Hyde Newton | Carter Street | Full Length | Carriageway Micro |
| Hyde Werneth | Carter Street | Full Length | Footway Micro |
| Hyde Newton | Commercial Street | Full Length | Carriageway Micro |
| Hyde Werneth | Dannywood Close | Full Length | Footway Micro |
| Hyde Newton | Dow Street | Full Length | Carriageway Micro |
| Hyde Werneth | Dow Street | Full Length | Footway Micro |
| Hyde Newton | Dukinfield Road KRN | Hyde Newton St to Nursery Road | Carriageway Resurfacing |
| Hyde Werneth | Foxholes Road | Full Length | Footway Micro |
| Hyde Werneth | Gee Cross Fold | Full Length | Footway Micro |
| Hyde Werneth | Great Norbury Street | Railway Street to rail bridge | Carriageway Resurfacing |
| Hyde Werneth | Hudson Road | Full Length | Footway Micro |
| Hyde Werneth | Lord Derby Road | Full Length | Footway Micro |
| Hyde Godley | Lynton Walk | Hatts Rd West to G/E 14 | Footway Resurfacing |
| Hyde Godley | Mansfield Road | Lumn Road to Walker Lane | Carriageway Micro |
| Hyde Newton | Markham Street | Full Length | Carriageway Micro |
| Hyde Godley | Matley Lane | L/C 4 to Victoria Street | Carriageway Micro |
| Hyde Godley | Milverton Walk | G/E 11 to Lynton Ave | Footway Resurfacing |
| Hyde Newton | Park Road | Lodge Lane to Clarendon Street | Carriageway Micro |
| Hyde Newton | Queenhill Drive | Full Length | Footway Micro |
| Hyde Newton | Rydal Avenue | Full Length | Carriageway Micro |
| Hyde Werneth | Silver Hill Road | Napier Street to G/E 24 | Carriageway Resurfacing |
| Hyde Newton | Smith Street | Full Length | Carriageway Micro |
| Hyde Godley | St Paul's Hill Road | No. 12 to Crossbridge Road | Carriageway Micro |
| Longdendale | Ashworth Lane | No. 57 to Market Place | Carriageway Micro |
| Longdendale | Back Moor KRN | Stalybridge Road to Mottram Moor | Carriageway Resurfacing |
| Longdendale | Chapman Road | Hattersley Road East to Stockport Road | Carriageway Micro |
| Longdendale | Ellison Close | Full Length | Footway Micro |
| Longdendale | Hattersley Road West | No. 175 (L/C 52) to Sandy Bank Avenue | Carriageway Resurfacing |
| Longdendale | Hawthorn Grove | Full Length | Footway Micro |
| Longdendale | Organ Way | Full Length | Footway Micro |
| Longdendale | Printers Fold | Full Length | Footway Micro |
| Longdendale | Rosebank Close | Full Length | Footway Micro |
| Longdendale | Spring Street | Full Length | Footway Micro |
| Longdendale | Spring Street | Full Length (Adopted Section) | Carriageway Micro |
| Longdendale | The Boulevard | Full Length | Carriageway Micro |
| Hyde Godley | Underwood Road | Hattersley Road West to Wardlebrook Avenue | Carriageway Micro |
| Longdendale | Woodlands Close | Full Length | Carriageway Micro |

| Ward | Road | From / To | Work |
|------------------------|---------------------|---|-------------------------|
| Longdendale | Woolley Lane KRN | Mottram Moor to No. 85 (& S/O No. 9 to Bridge) | Carriageway Resurfacing |
| Mossley | Ash Hill Drive | Full Length | Footway Micro |
| Mossley | Beechwood Drive | Full Length | Footway Micro |
| Mossley | Cote Lane | Full Length | Footway Micro |
| Mossley | Crown Hill | Full Length | Footway Micro |
| Mossley | Dale Avenue | Full Length | Footway Micro |
| Mossley | Dalesfield Crescent | Full Length | Carriageway Micro |
| Mossley | Denbigh Street | Full Length | Footway Micro |
| Mossley | Hollins Lane | Full Length | Carriageway Micro |
| Mossley | King Street | Full Length | Carriageway Micro |
| Mossley | Lees Road | No. 69 to Holly Bank Farm | Carriageway Micro |
| Mossley | Lower Hey Lane | Full Length | Footway Micro |
| Mossley | Manchester Road | Near Mill Lane | Footway Resurfacing |
| Mossley | Manchester Road KRN | Tame Valley Close to No 385 Manchester Road | Carriageway Resurfacing |
| Mossley | Meadow Close | Full Length | Footway Micro |
| Mossley | Moorlands Crescent | Full Length | Carriageway Micro |
| Mossley | Moorside Road | Full Length | Carriageway Micro |
| Mossley | Queensway | Full Length | Footway Micro |
| Mossley | Regent Drive | Full Length | Footway Micro |
| Mossley | Staley Road | Derby Street to Cemetery Road | Carriageway Resurfacing |
| Mossley | Station Road | Full Length | Carriageway Micro |
| Mossley | The Rowans | Full Length | Carriageway Micro |
| Mossley | The Sycamores | Full Length | Carriageway Micro |
| Mossley | The Uplands | Full Length | Carriageway Micro |
| Stalybridge South | Ashes Close | Full Length | Footway Micro |
| Stalybridge South | Ashes Lane | Full Length | Footway Micro |
| Stalybridge South | Blundering Lane | Matley Lane to Woodend Lane | Carriageway Micro |
| Stalybridge South | Burnside Close | Full Length | Carriageway Micro |
| Stalybridge North | Caroline Street | High Street to Market Street | Carriageway Resurfacing |
| Stalybridge North | Carrbrook Close | Full Length | Footway Resurfacing |
| Stalybridge North | Carrbrook Crescent | Full Length | Footway Resurfacing |
| Stalybridge North | Darnton Road | No. 19 to Astley Road | Carriageway Resurfacing |
| Stalybridge South | Foxhill Drive | Full Length | Footway Micro |
| Stalybridge South | Hassall Street | Cecil Street to Mottram Road | Carriageway Micro |
| Stalybridge South | Heaps Farm Court | Full Length | Footway Micro |
| Stalybridge South | Huddersfield Road | No. 221 to No. 311 (Brushes Road to Parkfields) | Carriageway Resurfacing |
| Stalybridge South | Mottram Old Road | No 2 to Shutts Lane | Carriageway Micro |
| Stalybridge North | Oakfield Avenue | Full Length | Footway Resurfacing |
| Stalybridge South | Old Rd | Full Length | Footway Micro |
| Stalybridge/Dukinfield | Park Road | Tame Street to Clarence Street | Carriageway Micro |

| Ward | Road | From / To | Work |
|------------------------|-------------------|---|-------------------------|
| Stalybridge South | Quarry Clough | Full Length | Footway Micro |
| Stalybridge North | Rassbottom Street | Stamford Street to Market Street | Carriageway Resurfacing |
| Dukinfield/Stalybridge | Tame Street | Depot Gates to Clarence Street (both sides) | Footway Resurfacing |
| Dukinfield/Stalybridge | Warrington Street | Acres Lane to Taylor | Carriageway Micro |
| Stalybridge North | Waterloo Road | Market Street to Trinity Street | Carriageway Micro |
| Stalybridge South | Wellbank | Full Length | Footway Micro |
| Stalybridge South | Woodend Lane | Blundering Lane to Mottram Road | Carriageway Micro |

APPENDIX 2

The GM Mayor's Cycling and Walking Challenge Fund (MCF)

Tameside approved schemes, subject to ratification by GMCA

| Town | Scheme Name | From / To | Description | Total Est (£'000s) |
|-------------|-----------------------------|---|---|--------------------|
| Ashton | Rayner Lane | Audenshaw Railway path to Lord Sheldon Way and Ashton Moss link | Surface existing footpaths, bridleways and low trafficked roads linking with existing facilities at either end and at Metrolink stop. | 275 |
| Ashton | Warrington Street | Warrington Street to Ashton interchange and train station | Contraflow, punch through x 2, route through pedestrian area | 14 |
| Denton | Ross Lave Lane | Stockport boundary at Reddish Vale to Town Lane | Improve surface to allow use for commuters. Crosses M60 and avoids use of Windmill Lane. Part of the TPT and NCN 62 | 440 |
| Stalybridge | Stamford Drive/Currier Lane | Stalybridge to Ashton | Quiet Street Route and potential crossing of Clarence St | 110 |
| Ashton | Hill Street | Hill Street, Victoria Street to Trafalgar Square | Contraflow, junction improvements, punch-through x 2. Links with CCAG scheme. | 220 |
| Audenshaw | Clarendon Road | Clarendon Road punch through | Improve existing punch through to meet current design standards. Improve current CCAG route linkages | 3.3 |
| Stalybridge | Stamford Park | West Hill School, Astley Street, Stamford Park to Mossley Road | Link to school x 2 and hospital, quiet streets, traffic free route through park. Extension of CCAG route. | 150 |
| | | | Total Estimated Cost | 1,212.3 |

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| Report To: | STRATEGIC PLANNING AND CAPITAL MONITORING PANEL |
| Date: | 3 September 2018 |
| Reporting Officer: | David Moore – Interim Director of Growth |
| Subject: | LEISURE ASSETS CAPITAL INVESTMENT PROGRAMME UPDATE |
| Report Summary: | This report provides a summary of progress to date in relation to the delivery of the Council's capital investment programme to improve sports and leisure facilities approved by Executive Cabinet on 24 March 2016. |
| Recommendations: | That Strategic Planning and Capital Monitoring Panel notes the content of this report. |
| Links to Community Strategy: | The Community Strategy 2012-22 (and the Corporate Plan 2013-18) outlines the priorities for improving the Borough. The Leisure Assets Capital Investment Programme directly links to the Tameside Sustainable Community Strategy objective of 'Healthy Tameside'. |
| Policy Implications: | This Leisure Assets Capital Investment Programme supports the Tameside Health and Wellbeing Strategy and specifically the strategic priority for reducing physical inactivity and improving physical activity levels across Tameside. |
| Financial Implications: (Authorised by the Section 151 Officer) | <p>The Executive Cabinet approved a £20.4m leisure facility investment budget on 24 March 2016.</p> <p>Included within the total investment budget was £3.185m for the Active Hyde pool extension scheme. Please note in section 2, the scheme has now been put on hold following a late withdrawal of the main contractor, the day before the anticipated contract signing. Since the Capital programme is under review as part of a reprioritisation exercise, the scheme has now been put on hold temporarily.</p> <p>The 2018/19 Quarter 1 capital monitoring report agenda item of this meeting is seeking approval for:</p> <ol style="list-style-type: none">1. a budget re-phasing of £9.079m from 2018/19 to 2019/20 relating to Tameside Wellness Centre.2. a budget re-phasing of £2.778m from 2018/19 to 2019/20 relating to the Active Hyde Pool Extension. <p>As set out in section 2 of this report, Sport England have approved stage 2 application for capital funding to support the Tameside Wellness Centre project. Stage 1 application for £1.500m was approved by Sport England on 20 February 2018. Any funding provided by Sport England will be used to enhance the scheme and will result in an increase in the overall value of the scheme in the capital programme.</p> <p>Elected Members should note section 3 of the report. This explains there is a clear risk to both the Council and Active Tameside that delays to facility completion dates will impact on the opportunity for Active Tameside to realise the expected levels</p> |

of additional revenue. The Council's financial plan assumes reductions to the annual revenue investment in Active Tameside as a result of Active Tameside being able to realise these additional revenues which are now being delayed.

Legal Implications:
(Authorised by the Borough Solicitor)

It is important, given the Council's fiduciary duty to its taxpayers, and its health and wellbeing responsibilities to its communities, that members ensure a strategic and sustainable leisure offer is continually developed, reviewed and maintained.

There are a number of risks highlighted in the report which will benefit from a review of that offer, which is currently underway.

Risk Management:

Risk management is considered in section 3 of this report.

Access to Information:

The background papers can be obtained from the author of the report, Ade Alao, Head of Investment and Development, by:



Telephone: 0161 342 2795



e-mail: ade.alao@tameside.gov.uk

1. INTRODUCTION

- 1.1 This report provides a summary of progress to date in relation to the delivery of the Council's capital investment programme to improve sports and leisure facilities approved by Executive Cabinet on 24 March 2016. The investment programme is now providing high quality sports and leisure facilities creating a platform to reduce physical inactivity and supporting the development of a sustainable funding model for Active Tameside.
- 1.2 Additional benefits from the programme include a reduction in dependence on other Council and health related services, increased participation in community life and improved quality of life for all residents including the most vulnerable.
- 1.3 Once implemented in full, the proposals will enable revenue investment in Active Tameside to be reduced from £1.865 million in 2015-16 to £0.441 million by the end of the contract in 2023-24 (a reduction of £1.424 million or 76%).
- 1.4 Approval for any capital re-phasing highlighted in this report will be dealt with in the Capital Monitoring Report presented to the Executive Cabinet.

2. PROGRAMME UPDATE

- 2.1 The Leisure Assets Capital Investment Programme is comprised of a number of individual projects:
- 2.2 **Active Copley Heating System Replacement (£0.369m)** - The heating system installation at Active Copley has been completed and is now fully operational. The final payment for the installation was made by the Council at the end of the defects liability period some two years ago. There is an on-going dispute between Carillion, the LEP's main contractor, and their sub-contractor regarding an alleged outstanding final payment of £60,000. This is not a matter for the Council and is being dealt with by the LEP and Carillion's liquidator.
- 2.3 **Active Copley Pitch Replacement (£0.177m)** - The synthetic turf pitch installation at Active Copley has been completed. The pitches are now fully operational.
- 2.4 **Active Medlock Roof Replacement (£0.120m)** - The roof replacement scheme has been completed.
- 2.5 **Active Hyde Pool Extension (£3.096m)** – A revised budget of £3,096m for the extension of Active Hyde was recommended for approval by Strategic Planning and Capital Monitoring Panel on 10 July 2017. In addition, a further £88,280 was approved by Executive Cabinet on 21 March 2018 to increase the capital allocation to £3,185,000 in the 2018-2019 capital programme. It was envisaged that the additional capital would enable work to start on site in May 2018 subject to contract.
- 2.6 The Hyde Pool Extension scheme had initially been delayed due to technical issues that required approval for additional funding. This delay has been compounded by the late withdrawal of the main contractor from the scheme which was due to start on site in May of this year. Since the withdrawal, the day before the anticipated contract signing, the LEP has been working to secure a new contractor.
- 2.7 The Council's Capital Programme is currently under review in order to facilitate reprioritisation following pressures on the level of capital funding available. In addition, the Council is reviewing its leisure management options to ensure sustainability and improved health outcomes for residents. Consequently, the Hyde scheme is temporarily on hold pending the outcome of these reviews later in the year.

- 2.8 **Active Hyde Wave Machine Replacement (£0.060m)** - The Wave Machine installation at Active Hyde will require a two-week partial facility closure due to the need to drain the pool tank to facilitate the installation. Active Tameside is currently planning a general refurbishment of the pool tank to coincide with the wave machine installation. It is envisaged that the pool will close for a two week period later in the year to coincide with the centre's quietest period in terms of attendance. The timing will mitigate the income losses for Active Tameside during the two week period.
- 2.9 **Tameside Wellness Centre, Denton (£13.674m Council investment & £1.050m repayable loan by Active Tameside)** – The Tameside Wellness Centre scheme is progressing following a Council Key Decision of 27 April 2017. The Development Agreement and Sale Agreement have now been signed by the Council and Network Space.
- 2.10 Consultation on the design of the centre concluded on the 5 November 2017. The responses received were generally very positive. The consultation findings have been used to inform design adjustments to support the planning application which was submitted in May 2018. Planning permission for the scheme was granted on the 27 July 2018 including the requirement for 24/7 operation.
- 2.11 The Council's Stage 2 funding application to Sport England was approved by Sport England Panel on the 12 July 2018 subject to the signing of the Lottery Funding Agreement. At the time of writing this report the draft agreement had not been received by the Council so the exact terms of the agreement are yet to be determined. The grant offer of £1.5m will need to be added to the schemes overall value in the capital programme once the signing of the agreement has been approved by the Borough Solicitor. Publicity in relation to the award is embargoed until the funding agreement has been signed.
- 2.12 Work to facilitate an early delivery of the scheme continues to be progressed with the developer and the preferred contractor. The target date for the practical completion (pre client fit-out) of the new facility is December 2019 subject to contracts.
- 2.13 **Active Dukinfield (iTRAIN) (£1.3m Council investment & £1m repayable loan by Active Tameside)** - The Active Dukinfield (iTRAIN) development is now complete and the facility is fully operational.
- 2.14 **Active Longdendale (Total Adrenaline) (£0.600m repayable loan by Active Tameside)** - The new play centre (Total Adrenaline) opened to the public on 19 November 2016.
- 2.15 Overall, good progress is being maintained with the delivery of the Council's capital investment programme to improve sports and leisure facilities.

3. RISK MANAGEMENT

- 3.1 The major risks associated with all capital schemes include funding, increasing costs and time delays occurring during the development and delivery phases. The Council continues to manage and monitor schemes using robust project management methodology and governance to mitigate these risks.
- 3.2 The capital investment report approved by the Executive Cabinet on 24 March 2016, as referred to in section 1.1, included supporting a rationale to reduce the annual revenue investment payable by the Council to Active Tameside i.e. a reduction from £1.865 million in 2015/16 to £0.441 million by the end of the contract in 2023/24.
- 3.3 The planned reduction included a number of proposals associated with the capital investment programme via additional revenue that would be realised by Active Tameside

from the new facilities (Section 14). The reduction profile was based on expected facility completion dates at that time.

- 3.4 There is a clear risk to both the Council and Active Tameside that delays to facility completion dates will impact on the opportunity for Active Tameside to realise the expected levels of additional revenue which will subsequently enable the Council to reduce the level of annual revenue investment payable during the existing contract period. The context of the additional revenue that would not be realised for each month a facility completion is delayed is an estimated sum of £35,000 for the Tameside Wellness Centre and an estimated sum of £ 6,000 for Hyde Pool.
- 3.5 The risk register for the Leisure Asset Investment Programme is attached at **Appendix 1**.

4. RECOMMENDATIONS

- 4.1 As set out on the report cover.

APPENDIX 1

Risk Register at July 2018

| | Risk Description | Mitigation Plan | Raw Consequence | Raw Likelihood | Raw Risk Level | Actions | Residual Consequence | Residual Likelihood | Residual Risk Level |
|---------------------|---|--|-----------------|----------------|----------------|--|----------------------|---------------------|---------------------|
| 1 Wellness Centre | Sport England funding application is unsuccessful resulting in the delivery of a modified scheme. This could result in public and stakeholder dissatisfaction and may affect the operational viability of the facility and its health outcomes. | Strong application. A number of pre application engagements have taken place with SE at regional and national level. | | | | Funding awarded | | | |
| 2 - Wellness Centre | Sport England funding decision delayed resulting in delays to the programme. . | Strong application. Application now submitted. To be formally considered in July. | | | | Funding Awarded | | | |
| Wellness Centre | Planning approval delayed or onerous conditions attached such as restricted hours of use. Delays to planning consent would impact on the programme. Onerous conditions may impact on business case. | Pre application discussions taken place with Planning. Extensive public consultation conducted to support the application. | | | | Planning Permission granted | | | |
| 4 Wellness Centre | Tender outcome unaffordable resulting in modifications to the design resulting in programme delay. | Detailed/benchmarked cost plan produced | 3 | 3 | 9 | Cost plan checked by Sport England's technical advisor and cost plan to be validated by Cushman and Wakefield. | 3 | 2 | 6 |
| 5 Hyde Pool | The scheme remains on hold resulting in further delays and increased cost. | Report to SPCMP | 4 | 4 | 16 | None at this point | 4 | 4 | 16 |
| 6 Hyde Pool | If the scheme progresses there may be a cost increase due to delays and change of preferred contractor. | Work with the preferred contractor to reduce costs where possible | 4 | 4 | 16 | Continued dialogue with the contractor via the LEP | 4 | 4 | 16 |
| 7 Hyde Pool | Use group dissatisfaction | | 4 | 4 | 16 | Develop Coms plan once the outcome of the review is known | 4 | 4 | 16 |

| | | | | | | | | | |
|-------------------------|--|--|---|---|----|---|---|---|----|
| 8 Active Tameside | Ongoing delays impact on Active Tameside's revenue position. There is an estimated impact of £35,000 per month of reduced revenue that will be realised by Active Tameside beyond the project completion date for the Wellness Centre. In addition there is an estimated impact of £6,000 per month of reduced revenue that will be realised by Active Tameside beyond the project completion date for Hyde Pool. | Ongoing discussions with Active Tameside in order to minimise the impact of lost income generated from the new and improved facilities | 4 | 4 | 16 | Continued dialogue with Active Tameside | 4 | 4 | 16 |
|-------------------------|--|--|---|---|----|---|---|---|----|

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